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EXCELLENT. GOOD AFTERNOON, EVERYONE. THIS IS COMMISSION VICE PRESIDENT SAM CHO RECONVENING THE REGULAR MEETING ON SEPTEMBER 13. THE TIME IS 12:06 P.M.. WE'RE MEETING IN PERSON TODAY AT THE PORT OF SEATTLE HEADQUARTERS BUILDING AND VIRTUALLY VIA MICROSOFT TEAMS. I'M PRESIDING FOR COMMISSIONER CALKINS TODAY, WHO IS CURRENTLY PARTICIPATING IN A TRADE MISSION TO EXPAND TIES BETWEEN WASHINGTON STATE AND THE NORDIC COUNTRIES. LED BY GOVERNOR JAY INSLEE AND THE WASHINGTON DEPARTMENT OF COMMERCE, THE TRADE MISSION WILL BE USED TO EXPLORE IMPLEMENTATION OF ZERO CARBON AND RENEWABLE ENERGY SOLUTIONS, AS WELL AS MARITIME INNOVATION PROJECTS. CLERK, PLEASE CALL THE ROLE OF ALL COMMISSIONERS IN ATTENDANCE TODAY. THANK YOU, MR. COMMISSIONER VICE PRESIDENT. BEGINNING WITH COMMISSIONER FELLEMAN. PRESENT. THANK YOU. COMMISSIONER HASEGAWA. PRESENT. THANK YOU. COMMISSIONER MOHAMED. PRESENT. THANK YOU. AND COMMISSIONER CHO. PRESENT. THANK YOU. YOU DO HAVE A QUORUM ESTABLISHED HERE TODAY. EXCELLENT. DUE TO THE CONTINUED VIRTUAL COMPONENT OF PARTICIPATION FOR OUR MEETINGS. WE HAVE STAFF. EXTERNAL PRESENTERS, AND MEMBERS OF THE PUBLIC WHO MAY BE PARTICIPATING ON THEIR PERSONAL DEVICES OR FROM THEIR TELEPHONE TODAY WE'VE MADE ARRANGEMENTS TO ACCOMMODATE THIS VIRTUAL FORMAT. LATER, WE'LL TAKE PUBLIC COMMENT ON ITEMS RELATED TO CONDUCT OF THE PORT FROM THE PEOPLE WHO ARE PARTICIPATING BY TEAMS. AS WELL AS THOSE IN PERSON WHO HAVE SIGNED UP TO SPEAK. FOR ANYONE PARTICIPATING ON MICROSOFT TEAMS, PLEASE MUTE YOUR SPEAKERS WHEN NOT ACTIVELY SPEAKING OR PRESENTING. PLEASE KEEP YOUR CAMERAS OFF UNLESS YOU'RE A MEMBER OF THE COMMISSION OR EXECUTIVE DIRECTOR PARTICIPATING VIRTUALLY, OR IF YOU ARE A MEMBER OF STAFF IN A PRESENTATION AND WE'RE ACTIVELY ADDRESSING THE COMMISSION. MEMBERS OF THE PUBLIC ADDRESSING THE COMMISSIONER MAY TURN ON THE CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK. FOR ANYONE AT THE DIET HERE TODAY, PLEASE TURN OFF THE SPEAKERS ON ANY COMPUTERS AND SILENCE YOUR DEVICES. WHEN YOU ARE RECOGNIZED TO SPEAK, YOU WILL PRESENT THE BUTTON. PRESS THE BUTTON EXCUSE ME. FOR YOUR MICROPHONE TO BE AUDIBLE AND WE'LL PRESS IT AGAIN TO SILENCE IT WHEN NOT ACTIVELY



SPEAKING, ALL OF THE ITEMS NOTED HERE

WILL ENSURE A SMOOTHER MEETING. I THANK YOU IN ADVANCE. ALL VOTES TODAY WILL BE TAKEN IN THE ROLL CALL METHODS SINCE THERE IS A VIRTUAL COMPONENT TO THE MEETING. SO IT IS CLEAR FOR EVERYONE PARTICIPATING VIRTUALLY HOW VOTES ARE CAST. COMMISSIONERS WILL SAY AYE OR NAY WHEN THEIR NAME IS CALLED. TO BE EQUITABLE I ASK THAT ALL COMMISSIONERS WAIT TO BE RECOGNIZED BEFORE SPEAKING. WE ARE PRESIDING ON A MEETING ON THE ANCESTRAL LANDS AND WATERS OF THE COASTAL SALISH PEOPLE, WITH WHOM WE SHARE A COMMITMENT TO STEWARD THESE NATURAL **RESOURCES FOR FUTURE GENERATIONS. THIS** MEETING IS BEING DIGITALLY RECORDED AND MAY BE VIEWED OR HEARD AT ANY TIME ON THE PORT'S WEBSITE AND MAY REBROADCAST BY KING COUNTY TELEVISION. PLEASE STAND AND JOIN US FOR THE PLEDGE OF ALLEGIANCE. ALL RIGHT. THE FIRST ITEM OF BUSINESS TODAY IS APPROVAL OF THE AGENDA. STAFF HAS REQUESTED THAT WE PULL ITEM EIGHT K FROM THE AGENDA AND RETURN IT TO THE STAFF FOR ADDITIONAL WORK. THE ITEM WILL BE BACK BEFORE THE COMMISSION AT ITS NEXT REGULAR MEETING. SO THAT ITEM WILL BE REMOVED FROM THE MEETING. ARE THERE ANY OTHER MOTIONS TO REARRANGE ORDERS OF THE DAY OR ITEMS TO REMOVE THE CONSENT AGENDA FOR SEPARATE STUFF? COMMISSIONER VICE PRESIDENT CHO, I WOULD REQUEST THAT WE PULL ITEMS EIGHT O AND EIGHT P. ALL RIGHT. COMMISSIONER FELLEMAN HAS MADE A MOTION TO MOVE EIGHT O. I'M SORRY, WHAT WAS THE OTHER ONE? COMMISSIONER FELLEMAN? EIGHT P. AND MR. COMMISSIONER, VICE PRESIDENT, TO REMOVE FROM CONSENT AGENDA DOESN'T REQUIRE A MOTION OR A VOTE. OKAY, GREAT. SO THE TWO ITEMS WILL BE REMOVED FROM THE AGENDA FROM THE CONSENT CALENDAR. EXCUSE ME. COMMISSIONERS, THE QUESTION IS NOW ON APPROVAL OF THE AGENDA AS AMENDED. IS THERE A MOTION TO APPROVE THE AGENDA? SO MOVED. SECOND. ALL RIGHT, IT HAS BEEN MADE. AND SECONDED. IS THERE AN OBJECTION TO APPROVE OF AGENDA AS AMENDED? HEARING NONE THE AGENDA IS APPROVED AS AMENDED. ALL RIGHT, BEFORE WE GO ON TO THE REMAINDER OF AGENDA, WE ARE STARTING OUR BUSINESS MEETING TODAY WITH A PROCLAMATION. CLERK, PLEASE READ THE TITLE INTO THE RECORD AND INTRODUCE OUR SPEAKER. THANK YOU. THIS IS AGENDA ITEM FOUR, A PROCLAMATION RECOGNIZING LATINO HERITAGE MONTH. THIS IS SEPTEMBER 15 THROUGH OCTOBER 15, 2022. AND OUR SPEAKER TODAY IS MARY GUZZLEAVER. GOOD AFTERNOON, COMMISSION, VICE PRESIDENT AND MEMBERS OF THE



COMMISSIONER, I AM MARY GUZZLEAVER, A COMMISSION STAFF ASSISTANT FROM THE COMMISSION OFFICE, AND I WILL BE READING THE PROCLAMATION TODAY. WHEREAS HISPANIC AND LATINO COMMUNITIES HAVE BEEN NATIONALLY RECOGNIZED FOR THEIR HISTORIES, CULTURES AND INFLUENCE SINCE PRESIDENT LYNDON JOHNSON PROCLAIMED NATIONAL HISPANIC HERITAGE WEEK ON SEPTEMBER 17. 1968. AND WHEREAS OBSERVANCE WAS EXPANDED BY PRESIDENT RONALD REAGAN TO COVER A 30 DAY PERIOD STARTING ON SEPTEMBER 15 AND ENDING ON OCTOBER 15 ON AUGUST 17, 1988. AND ON SEPTEMBER 14, 1989, PRESIDENT GEORGE H. W. BUSH BECAME THE FIRST PRESIDENT TO DECLARE THE 31 DAY PERIOD FROM SEPTEMBER 15 TO OCTOBER 15 AS NATIONAL HISPANIC HERITAGE MONTH. AND WHEREAS SEPTEMBER 15 WAS CHOSEN AS THE FIRST DAY OF OBSERVANCE BECAUSE IT COINCIDES WITH THE INDEPENDENCE DAY CELEBRATIONS OF COSTA RICA, EL SALVADOR, GUATEMALA, HONDURAS AND NICARAGUA. IT CONSISTS OF MEXICO'S **INDEPENDENCE ON SEPTEMBER 16 AND** CHILE'S ON SEPTEMBER 18. ALL WHO DECLARE THEIR INDEPENDENCE FROM SPAIN 1821 AND BELIZE, WHO DECLARED THEIR INDEPENDENCE FROM GREAT BRITAIN ON SEPTEMBER 21, 1981. AND WHEREAS THE THEME FOR 2022, OBSERVANCE IS UNEDUC INCLUSIVITY FOR A STRONGER NATION, THE THEME INVITES US TO CONNECT WITH OUR HISPANIC HERITAGE AND COMMUNITY AND ENCOURAGES US TO ENSURE THAT ALL VOICES ARE REPRESENTED AND WELCOME TO HELP BUILD STRONGER COMMUNITIES AND A STRONGER NATION. AND WHEREAS THE EMPLOYEE RESOURCE GROUP ERG, LATINOS AT THE PORT OF SEATTLE EXISTS TO CREATE A SENSE OF CONNECTION AND COMMUNITY FOR LATINO EMPLOYEES AND THEIR ALLIES AND THEIR COMMUNITIES THROUGH CONNECTION, EDUCATION AND ADVOCACY. AND WHEREAS THE LATINO POPULATION IN KING COUNTY INCREASED FROM 5.5% IN 2000, TO 10.3% IN 2020 AND 7.5%

TO 13.4% IN WASHINGTON STATE. AND WHEREAS, THE PORT CONTINUES TO TAKE PROACTIVE STEPS TO INCREASE DIVERSITY AT THE PORT OF SEATTLE AMONGST ALL DIVERSE POPULATIONS. AND WHEREAS ONCE A YEAR, ALL PORT EMPLOYEES ARE ASKED TO VOLUNTARILY SELF IDENTIFY THEIR RACE. ACCORDING TO THE CURRENT DATA, 6.9% OF EMPLOYEES SELF IDENTIFY AS HISPANIC OR LATINO. THIS IS UP 1.2% FROM 2021. AND WHEREAS THIS DATA REFLECTS THAT THE PORT IS INCREASING LATINO REPRESENTATION, BUT IT STILL HAS WORK TO DO. THE PORT CONTINUES TO REVIEW AND REVISE POLICIES AND PRACTICES



THROUGH AN EQUITY LENS. PARTNERING WITH

WORKFORCE DEVELOPMENT TO BUILD TALENT PIPELINES, INCREASING RECRUITMENT AND OUTREACH EFFORTS IN LATINO COMMUNITIES, AND PROVIDING RECOGNITION. TRAINING AND LEARNING ACTIVITIES TO MANAGERS AND EMPLOYEES ABOUT THE IMPORTANCE OF DIVERSITY, EQUITY AND INCLUSION. AND WHEREAS REPRESENTATION MATTERS. NOW, THEREFORE. THE PORT OF SEATTLE COMMISSION HEREBY RECOGNIZES SEPTEMBER 15 TO OCTOBER 15 AS LATINO HERITAGE MONTH AT THE PORT OF SEATTLE. THIS IS PROCLAIMED BY THE PORT OF SEATTLE COMMISSION THE 13TH DAY OF SEPTEMBER 2022. AND THAT CONCLUDES THE READING OF THE PROCLAMATION. THANK YOU. THANK YOU SO MUCH, MARY. I'LL GO AHEAD AND OPEN IT UP TO COMMENTS FROM OUR COMMISSIONERS AT THIS TIME. IT'S TRULY A BEAUTIFUL READING AND SO I JUST WANTED TO ESPECIALLY RECOGNIZE YOU FOR JOINING US AND READING THAT INTO THE RECORD. THANK YOU VERY MUCH. HAPPY LATINO HERITAGE MONTH. YES, THE LATINO POPULATION IN WASHINGTON STATE IS THE LARGEST MINORITY POPULATION AND GROWING FOR A COMMUNITY THAT HAS LONG EXISTED ON THE NORTHERN CONTINENT. WE ARE ONLY HERE FOR YOUR MANY CONTRIBUTIONS ACROSS THE GENERATIONS AND THE FIGHT GOES FORWARD TO MAKE SURE THAT THERE IS TRUE JUSTICE AND ALSO ECONOMIC PARITY FOR THE LATINO COMMUNITY MEMBERS WHO PLUG IN DIRECTLY TO OUR SUPPLY CHAIN AND DO NOT REAP THE SAME SOCIOECONOMIC BENEFITS. SO I JUST WANT TO THANK YOU SO VERY MUCH FOR HIGHLIGHTING THE IMPORTANT CONTRIBUTIONS TO OUR HISTORY, OUR CULTURE, OUR ECONOMY, AND WISH EVERYONE A VERY HAPPY LATINO HERITAGE MONTH. THANK YOU COMMISSIONER HASEGAWA. ANYONE ELSE? COMMISSIONER MOHAMED. THANK YOU. I ECHO THOSE SAME WORDS. HAPPY LATINO HERITAGE MONTH. FOR THIS MONTH AND EVERY MONTH, WE CELEBRATE YOU ALL. WE CELEBRATE YOUR RICH HISTORY, TRADITION AND CULTURE AND APPRECIATE THE CONTRIBUTIONS THAT YOU ALL MAKE EVERY SINGLE DAY. AND WE CELEBRATE THAT AT THE PORT OF SEATTLE. AND WE'LL CONTINUE TO, I JUST WANT TO GIVE A SPECIAL THANK YOU TO THE GRE GROUP WHO HAS WORKED HARD ON THIS PROCLAMATION AND WHO CONTINUE TO WORK WITH OUR PORT OF SEATTLE COMMISSION AND STAFF TO UPLIFT THE COMMUNITY AS A WHOLE. AGAIN, I'M HAPPY TO CELEBRATE YOU ALL TODAY AND EVERY DAY. THANK YOU. THANK YOU, COMMISSIONER MOHAMED. COMMISSIONER FELLEMAN .TO CHIME IN. HAPPY LATINO HERITAGE DAY. BUT I'VE ALWAYS BEEN REMINDED BY



SINCE I FIRST GOT HERE. HOW UNDERREPRESENTED THIS COMMUNITY IS IN THE PORT. AND I REALLY APPRECIATE THAT THE PORT IS NOW TRACKING OUR REPRESENTATION AND THAT WE KNOW WHILE THIS 1.2% INCREASE OR SOMETHING IS IN THE RIGHT DIRECTION. WE OBVIOUSLY ALSO KNOW THAT THE REPRESENTATION IS NOT REFLECTIVE OF THE COMMUNITY WHICH WE SERVE, AND SO I LOOK FORWARD TO CONTINUING TO BE ABLE TO BENEFIT FROM THE RICH HISTORY AND MODERN CULTURE THAT YOUR COMMUNITY BRINGS TO THIS REGION AND COMMIT TO DOING MORE, AND I THINK I DON'T HAVE AS MUCH VISIBILITY ON THE COMMISSION OFFICE ABOUT WHAT WE ARE DOING. SO MAYBE THE ERG COULD LET US KNOW MORE WHAT WE COULD DO TO FURTHER THAT CAUSE. THANK YOU. THANK YOU. COMMISSIONER FELLEMAN. I WANT TO ECHO THE SENTIMENTS AND CONGRATULATE THE LATINO COMMUNITY, ESPECIALLY THE ERG HERE AT THE PORT WHO PLAY SUCH A HUGE ROLE AN OUTSIZED ROLE WITHIN THIS ORGANIZATION WHEN IT COMES TO ADVOCACY FOR THEIR OWN, BUT ALSO ALLYSHIP WITH OTHER ERGS. I'VE SEEN IT TIME AND TIME AND AGAIN OVER THE LAST THREE YEARS. AND SO I WANT TO THANK THEM FOR ALL THEY DO ON BEHALF OF PORT EMPLOYEES. HEARING NO FURTHER COMMENTS IS THERE A MOTION AND A SECOND TO ACCEPT THE PROCLAMATION? SO MOVED. SECOND. EXCELLENT. THE MOTION HAS BEEN MADE AND SECONDED. CLERK HART, PLEASE CALL THE ROLL FOR THE VOTE. COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN YOUR NAME IS CALLED FOR THE VOTE. BEGINNING WITH COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASEGAWA. AYE. THANK YOU. COMMISSIONER MOHAMED AYE. THANK YOU. AND COMMISSIONER CHO. AYE. THANK YOU. THERE ARE FOUR AYES AND ZERO NAYS FOR THOSE ITEMS. GREAT. THE MOTION PASSES. NEXT ON OUR AGENDA IS THE EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE DIRECTOR METRUCK. TAKE IT AWAY. THANK YOU, COMMISSIONER CHO. AND THANK YOU, MARY, FOR THE READING OF THE PROCLAMATION CELEBRATING LATINO HERITAGE MONTH. GOOD AFTERNOON, COMMISSIONERS. I'D LIKE TO START BY ACKNOWLEDGING THE SOLEMN 21ST ANNIVERSARY OF THE SEPTEMBER 11 ATTACKS ON OUR NATION. THIS SUNDAY, IWAS

PROUD TO JOIN CHIEF KRAUSE, CHIEF VIA, MEMBERS OF OUR FIRE DEPARTMENT AND POLICE DEPARTMENTS, WENDY RYDER AND REPRESENTATIVES FROM OUR FEDERAL PARTNERS AT TSA, CBP, FBI AND THE SEATTLE POLICE DEPARTMENT AT

FIRE STATION ONE FOR THE REMEMBRANCE. THE CEREMONY WAS AN OPPORTUNITY TO



RECOGNIZE THOSE FIRST RESPONDERS THAT TOOK ACTION TO PROTECT OTHERS THAT FATEFUL DAY AND MANY MAKING THE ULTIMATE SACRIFICE IN THAT THEY RAN INTO DANGER INSTEAD OF RUNNING AWAY FROM IT. A WAY TO HONOR THE SACRIFICE OF THOSE HEROES WHO LOST THEIR LIVES THAT DAY IS FOR US TO CONTINUE TO BE PREPARED AND TO STAY VIGILANT. WE AT THE PORT OF SEATTLE CONTINUE TO KEEP OUR FOCUS ON THE SAFETY AND SECURITY OF EVERYONE WHO USES OUR FACILITIES AND OUR TRANSPORTATION GATEWAYS. THIS YEAR WE MARKED THE OCCASION- LAST YEAR WE MARKED THE OCCASION BY THE 20TH ANNIVERSARY, BY CREATING A FORMAL 911 MEMORIAL AT THE AIRPORT AND BY RECOGNIZING THE EXTRAORDINARY EFFORTS OF THE MARITIME INDUSTRY WHO ARE INVOLVED IN THE 911 BOATLIFT EVACUATION EMERGENCY RESPONSE. AT THE PORT AND IN OUR COMMUNITY, WE'RE HONORED TO KNOW VETERANS AND THE FAMILIES OF SERVICE MEMBERS WHO HAVE BEEN SO DEEPLY IMPACTED BY THE CONFLICT IN AFGHANISTAN. WHAT HAPPENED OVER 20 YEARS AGO HAS CONTINUED TO TOUCH OUR DAILY LIVES. AND SOMETIMES, WHETHER WE WANT TO RECOGNIZE IT OR NOT. WE SHOULD NEVER FORGET WHAT HAPPENED ON THAT DAY IN OUR CALL TO ACTION TO ALWAYS BE PREPARED. TURNING TO OUR TRAVEL NUMBERS, I'D LIKE TO REPORT TO REPORT AND TO THANK ALL THE PORT OF SEATTLE STAFF THAT KEPT OUR FACILITIES OPERATING SMOOTHLY DURING THE BUSY LABOR DAY HOLIDAY WEEKEND. THE 2022 SEA LABOR DAY WEEKEND CHECKPOINT VOLUME WAS AT 88% OF 2019 LEVELS. DURING THIS FOUR DAY PERIOD, WE SCREENED A TOTAL OF 210,724 PASSENGERS THROUGH OUR CHECKPOINTS. THESE NUMBERS ARE ENCOURAGING, BUT WE STILL HAVE A WAY TO GO BEFORE REACHING PEAK VOLUMES THAT WE SAW IN 2019. ON THE MARITIME SIDE, SHILSHOLE BAY AND BELLE HARBOR MARINA MORTGAGE WAS COMPLETELY FULL OVER THE HOLIDAY WEEKEND. WE HAD TO TURN AWAY CUSTOMERS WANTING TO MAKE RESERVATIONS AT BOTH LOCATIONS. GUEST MOORAGE AT BOTH MARINAS HAS BEEN FULL MOST WEEKENDS SINCE JULY. THEY MAY NOT KNOW YOUR NAMES. BUT OUR COMMUNITY DEPENDS ON THE

WORKING 24 HOURS A DAY TO KEEP TRADE AND COMMERCE MOVING THROUGHOUT THE PORT. I WANT TO CALL OUT A VERY SUCCESSFUL CONFERENCE HOSTED BY THE PORT ON SEPTEMBER 7 AND 8TH, AIMED AT EXPANDING INTERNATIONAL TRADE CONNECTIONS BETWEEN KOREA AND THE MANY LOCAL BUSINESS OWNERS WITH CONNECTIONS TO KOREA. THE CONFERENCE WAS TITLED SMALL BUSINESS

GROWTH AND RESILIENCY THROUGH EXPORT

SERVICE OF SO MANY PORT EMPLOYEES



OPPORTUNITIES AND US KOREA TRADE. WE HOSTED THE EVENT IN PARTNERSHIP WITH THE UNITED STATES SMALL BUSINESS ADMINISTRATION, THE WASHINGTON DEPARTMENT OF COMMERCE. GREATER SEATTLE PARTNERS, AND THE LARGEST ONLINE MARKETPLACE IN KOREA. SPECIAL THANKS TO YOU, COMMISSIONER CHO, FOR YOUR LEADERSHIP IN PARTNERING WITH THE SBA LEADERSHIP TO DEVELOP THIS EVENT. THIS CONFERENCE WILL HELP BOOST THE EXPORTING STRATEGY AND SUCCESS OF THE NUMEROUS SMALL BUSINESS OWNERS WITH FAMILY AND CULTURAL TIES TO KOREA. MORE THAN 100 ATTENDEES FROM AROUND THE GLOBE PARTICIPATED IN THE EVENING RECEPTION AT PIER 69 IN THE CONFERENCE THE NEXT DAY AT THE BELLE HARBOR INTERNATIONAL CONFERENCE CENTER, I ALSO NOTE THAT COMMISSIONER CHO AND OUR STAFF ARE WORKING WITH THE SBA TO FINALIZE AN AGREEMENT TO ASSIST SMALL BUSINESSES IN EXPLORING EXPORT MARKETS. TURNING YOUR ATTENTION TO OUR INTERNAL AUDIT DEPARTMENT, I WAS DELIGHTED TO SHARE THAT THE TEAM WAS RECENTLY PEER REVIEWED AS REQUIRED BY THE US GOVERNMENT ACCOUNTABILITY OFFICE STANDARDS AND BY INTERNATIONAL STANDARDS. PEER REVIEWS OCCUR EVERY THREE YEARS AND ARE CONDUCTED IN PERSON AT PORT SEATTLE FACILITIES. A TEAM OF CERTIFIED PEER REVIEWERS SPEND A WEEK GOING THROUGH THE WORK PERFORMED FROM NOVEMBER 2018 TO OCTOBER 2021. THE RATINGS ARE PASS, FAIL, PASS WITH EFFICIENCIES WE'RE HAPPY TO REPORT THAT WE RECEIVED A PASS RATING. THIS IS THE FOURTH PEER REVIEW THAT HAS BEEN CONDUCTED SINCE THE INTERNAL AUDIT DEPARTMENT WAS CREATED, AND THIS IS VERY IMPORTANT. AS YOU KNOW, FOR THE INTERNAL AUDIT ENSURES THE TRANSPARENCY OF THE WORK THAT WE DO AND OVERSEEING ALL OF OUR OPERATIONS. IN OTHER NEWS, EARLIER THIS MONTH, ON SEPTEMBER 6, A MARITIME BLUE STARTUP NET YOUR PROBLEM LLC COLLABORATED WITH AMERICAN SEAFOODS AND INDUSTRY MARKETING ASSOCIATION GENUINE ALASKA POLLOCK PRODUCERS TO DISMANTLE 25,000 LBS OF TROLL NET AT TERMINAL 91. NET PROBLEM COLLECTS FISHING GEAR LIKE GILL NETS, TROLL NETS, LOBSTER AND CRAB LINE. IT MAKES CONNECTIONS WITH

RECYCLERS THAT WILL COLLECT AND PROCESS THOSE MATERIALS INTO POLYPROPYLENE OR RAW NYLON PLASTIC PELLETS FOR A

HAS PARTNERED WITH NET YOUR PROBLEM TO PROVIDE A VENUE FOR THIS ENVIRONMENTALLY SUSTAINABLE PRACTICE TO TAKE PLACE. COMMISSIONER CHO ATTENDED THE EXERCISE

GLOBAL PLASTICS MARKET. THE PORT OF SEATTLE



TO ENDORSE THIS MAJOR RECYCLING OPERATION. I'LL ADDTHAT THE MARITIME DIVISION HAS WORKED WITH NET YOUR PROBLEM SINCE IT GRADUATED FROM THE MARITIME BLUE INAUGURAL COHORT IN 2020. NET YOUR PROBLEM LAUNCHED A PILOT PROGRAM AT FISHERMAN'S TERMINAL IN 2021 AND HAS SINCE EXPANDED ITS FISH NET AND GEAR RECYCLING PROGRAMS IMPORTS IN ALASKA, MAINE AND CALIFORNIA, THIS IS ONE OF THE EXAMPLES OF THE INNOVATIVE PARTNERSHIPS HAPPENING AT OUR FACILITIES. AS YOU KNOW, THE FISHING LINES AND THAT IS REALLY DESTRUCTIVE TO NOT JUST FISH, BUT ALL ANIMALS AND MARINE ENVIRONMENTS, INCLUDING BIRDS AND MARINE MAMMALS AS WELL. WE LOOK FORWARD TO MANY MORE INNOVATIONS COMING OUT OF THE MARITIME BLUE COHORTS. MOVING TO TODAY'S COMMISSION MEETING, I LIKE TO HIGHLIGHT A FEW ITEMS ON OUR CONSENT AGENDA. ITEM EIGHT N IS AN APPOINTMENT TO OUR ADMISSION BOARD OF ETHICS. I'M PLEASED TO SHARE THAT WE ARE RECOMMENDING THE APPOINTMENT OF LINDSAY PULSEBURG TO JOIN THE BOARD. LINDSAY WITH US HERE TODAY RETIRED MANAGING DIRECTOR OF MARITIME DIVISION, SERVED THE PORT OF SEATTLE FOR 33 YEARS, RETIRING IN 2017, LINDSAY IS HIGHLY REGARDED THROUGHOUT THE PORT IN THE MARITIME INDUSTRY. WE WELCOME HER APPOINTMENT AND THANK HER FOR VOLUNTEERING IN THIS CAPACITY, GREAT TO HAVE HER CONTINUING HER SERVICE TO THE PORT. ITEM 8 O IS AN EXTENSION OF THE SIGNATORY, LEASE AND OPERATING AGREEMENT AT OUR AIRPORT. THE SIGNATORY

LEASE AND OPERATING AGREEMENT IS THE GOVERNING DOCUMENT THAT THE PORT USES TO GRANT AIRLINES CERTAIN RIGHTS AND PRIVILEGES CONCERNING THE OCCUPANCY AND USE OF THE PORT. THIS IS THE FOUNDATION OF OUR BUSINESS PARTNERSHIP AND HAS UPDATED AT SPECIFIED INTERVALS. THIS EXTENSION IS THE CULMINATION OF AN 11TH MONTH COLLABORATION BETWEEN THE PORT AND OUR AIRLINE COMMUNITIES THAT WILL ENSURE SEAMLESS BUSINESS AND OPERATIONAL CONTINUITY FOR THE NEXT TWO YEARS, AS WELL AS STRUCTURED PATH AND NEGOTIATING A NEW AGREEMENT. I URGE YOUR SUPPORT IN ADOPTING THIS EXTENSION AS PART OF TODAY'S CONSENT AGENDA. WE MOVE TO OUR ACTUAL AGENDA TODAY. ITEM EIGHT P IS AN APPROVAL OF A THREE YEAR INTERLOCAL AGREEMENT WITH THE WASHINGTON SEAGRAM PROGRAM TO HOST A FELLOW AT THE PORT. WE HAVE SUCCESSFULLY HOSTED THREE FELLOWS IN THIS PROGRAM SINCE SEPTEMBER 2020. WITH THIS AUTHORIZATION, WE'LL BRING ON SEA GRANT FELLOW TO PROVIDE



CAPACITY FOR HABITAT RELATED WORK THAT

WE OTHERWISE LACK STAFF TO ACCOMPLISH. SOME OF THIS WORK INCLUDES PARTICIPATING IN THE DESIGN, CONSTRUCTION AND MONITORING OF MITIGATION BANK PROJECTS AND SUPPORTING INNOVATION AND THE PORT'S HABITAT MITIGATION BANKING PROGRAM. THE SEA GRANT FELLOW WILL ALSO HAVE OPPORTUNITIES TO SUPPORT HABITAT AND STEWARDSHIP INITIATIVES. INCLUDING COMMUNITY ENGAGEMENT, STEWARDSHIP RESEARCH AND WRITING, DATA ANALYSIS, PROJECT COORDINATION AND OTHER TASKS. AND FOR THE LAST ITEM COMMISSIONERS, I'D LIKE TO NOTE, AS I REPORTED TO YOU AFTER AN EXTENSIVE SEARCH AND REVIEW PROCESS, THAT I'VE SELECTED INTERIM PLEASE CHIEF MIKE VIA FOR THE PERMANENT POST AS CHIEF OF THE PORT OF SEATTLE POLICE DEPARTMENT. AND CHIEF VIA HE'S WITH US HERE TODAY, CHIEF VIA JOINED THE POLICE DEPARTMENT AS DEPUTY CHIEF IN 2017 AFTER A LONG CAREER WITH THE TUKWILLA POLICE DEPARTMENT. HE HAS SERVED AS INTERIM CHIEF OF THE PORT OF POLICE FORCE SINCE OCTOBER 21. CHIEF VIA COMES TO THE ROLE LEADERSHIP AND PARTNERSHIP EXPERIENCE IN SOUTH KING COUNTY. AS ACTING AND THEN INTERIM CHIEF, HE DEMONSTRATED VISION AND INTEGRITY AS HE GUIDED THE DEPARTMENT THROUGH OUR EXTENSIVE INTERNAL ASSESSMENT, MULTIPLE LEGISLATIVE POLICE REFORMS. INCREASING TRANSPARENCY THROUGH PUBLICATION OF THE DEPARTMENT'S ANNUAL REPORTS, AND MANY OTHER INITIATIVES. HE LED THE DEPARTMENT DURING INITIAL RESPONSE TO THE COVID-19 PANDEMIC AND IN ITS AFTERMATH, AND SOME OF THE MOST CHALLENGING HEALTH, SAFETY AND WELL BEING CONDITIONS OUR COMMUNITY HAS EVER SEEN. HIS EMPHASIS ON TRANSPARENCY, PARTNERSHIP, TEAM BUILDING AND CONTINUOUS IMPROVEMENT HAS KEPT THE DEPARTMENT HEADING IN THE RIGHT DIRECTION. THOSE TRAITS ARE IMPORTANT FOR ENSURING THE SAFETY AND SECURITY OF OUR PORT FACILITIES. WE'RE INCREDIBLY GRATEFUL TO OUR OFFICERS AND OUR NON COMMISSIONER STAFF AT THE POLICE DEPARTMENT FOR THEIR PROFESSIONALISM AND CONTINUING COMMITMENT, I WANT TO THANK THE COMMISSION FOR YOUR LEADERSHIP IN THIS PUBLIC PROCESS THAT BROUGHT US TO THIS POINT. AND I LOOK FORWARD TO CHIEF VIA SWEARING IN AT OUR NEXT COMMISSIONER MEETING AT THE AIRPORT ON SEPTEMBER 27. COMMISSIONERS WITH THAT, THANK YOU. THANK YOU FOR THAT REPORT EXECUTIVE DIRECTOR METRUCK. WE ARE NOW AT COMMITTEE REPORTS, ERICA CHUNG, COMMISSION STRATEGIC ADVISOR, WILL PROVIDE THE

REPORT. ERICA. GOOD AFTERNOON, VICE



PRESIDENT CHO AND COMMISSIONERS. I HAVE TWO COMMITTEE REPORTS FOR YOU TODAY. ON AUGUST 10, COMMISSIONER CHO AND MOHAMED CONVENED THE EQUITY AND WORKFORCE DEVELOPMENT COMMITTEE, COMMISSIONERS RECEIVED AN UPDATE ON THE DEVELOPMENT OF THE EQUITY POLICY DIRECTIVE. THE EXECUTIVE HAS RECEIVED A DRAFT OF THE DIRECTIVE AND PROVIDED FEEDBACK TO COMMISSIONERS. THE COMMISSION MADE TWO **RECOMMENDATIONS RELATED TO THE** DIRECTIVE. FIRST, THEY RECOMMENDED THAT THE DIRECTIVE INCLUDE A REQUIREMENT THAT THE EXECUTIVE SET SPECIFIC EDI BENCHMARKS, AND SECOND, THAT STAFF SET A TARGET DATE FOR INTRODUCTION OF THE POLICY DIRECTIVE IN OCTOBER, WITH ADOPTION IN NOVEMBER OR DECEMBER. NEXT COMMISSIONERS RECEIVED AN UPDATE AND GAVE THEIR INPUT REGARDING THE ONGOING WOMEN MINORITY BUSINESS ENTERPRISE BARRIER STUDY. COMMISSIONERS ASK SEVERAL QUESTIONS TO ENSURE THAT SURVEY CONSULTANTS ENGAGE WITH A DEEP AND DIVERSE GROUP OF STAKEHOLDERS IN THE COURSE OF THE STUDY. CONSULTANTS AND STAFF ASSURED COMMISSIONERS THAT A REPRESENTATIVE SAMPLE OF THE ADR AND CONSTRUCTION ECOSYSTEM WAS SURVEYED. ALSO, ON SEPTEMBER 8, COMMISSIONER CHO AND MOHAMED CONVENED THE AUDIT COMMITTEE WITH PUBLIC MEMBER SARAH HOLSTROM. THE COMMITTEE RECEIVED A 2021 ACCOUNTABILITY AUDIT OPENING REPORT FROM THE OFFICE OF THE WASHINGTON STATE AUDITOR. THE ACCOUNTABILITY AUDIT WILL BE FOR THE PERIOD OF JANUARY 1, 2021, THROUGH DECEMBER 31, 2021. THE SCOPE OF THE AUDIT IS BEING COMPILED. THE COMMITTEE ALSO RECEIVED A PRESENTATION FROM THE PORT'S INTERNAL AUDIT TEAM REGARDING THEIR PEER REVIEW. IN WHICH THEY RECEIVED A PASSING RATING IN COMPLIANCE WITH GOVERNMENT AUDITING STANDARDS. THE COMMITTEE FURTHER ADOPTED THE RECOMMENDATION TO APPROVE THE 2023 INTERNAL AUDIT BUDGET AND REVIEW THE STATUS OF 2022 AUDIT ITEMS AND OPEN ISSUES, OPERATIONAL INFORMATION TECHNOLOGY, AND LIMITED CONTACT COMPLIANCE AUDIT REPORTS WERE SHARED WITH THE COMMITTEE MEMBERS, AND RECOMMENDATIONS AND MANAGEMENT RESPONSES WERE DISCUSSED. THESE THREE AUDITS INCLUDED ONE, THE NORTH SATELLITE RENOVATION AND EXPANSION PROJECT. TWO, SECURITY INCIDENT RESPONSE MANAGEMENT FOR ICT AND AVIATION MAINTENANCE. AND THREE, AVIS BUDGET CAR RENTAL LLC. THE COMMITTEE'S NEXT MEETING IS SCHEDULED FOR DECEMBER. THIS CONCLUDES THE COMMITTEE REPORT. THANK YOU. THANK YOU, ERICA. THANK YOU FOR



QUESTIONS REGARDING COMMITTEES? IF SO, PLEASE INDICATE IF YOU WOULD LIKE TO SPEAK. ALL RIGHT. SEEING NONE, WE WILL MOVE ON TO THE NEXT ITEM ON THE AGENDA. WHICH IS PUBLIC COMMENT. THE COMMISSION WILL NOW ACCEPT GENERAL PUBLIC COMMENT FROM THOSE WHO SIGNED UP TO SPEAK ON ITEMS RELATED TO THE CONDUCT REPORT. WRITTEN MATERIALS. PROVIDED THE CLERK. WILL BE INCLUDED IN TODAY'S MEETING RECORD. THE CLERK HAS A LIST OF THOSE PREPARED TO SPEAK. ACTUALLY, I HAVE A LIST OF PEOPLE PREPARED TO SPEAK. WE ARE TAKING COMMENTS FROM ANYONE WHO HAS SIGNED UP TO SPEAK VIRTUALLY, AS WELL AS ANYONE WHO HAS JOINED US IN THE CHAMBERS AS I CALL YOUR NAME. IF YOU ARE JOINING VIRTUALLY, PLEASE UNMUTE YOURSELF, THEN PLEASE REPEAT YOUR NAME FOR THE RECORD. IF YOU'RE ON THE TEAM'S MEETING AND YOU'RE ALSO STREAMING THE MEETING ON THE WEBSITE, PLEASE MUTE THE WEBSITE STREAM TO AVOID FEEDBACK. COMMENT TIME WILL BE LIMITED TO TWO MINUTES PER PERSON. THE TIMER WILL BE SHOWN ON THE SCREEN FOR YOUR VIEWING AND WILL CHIME TWICE AT THE END OF THE TWO MINUTE PERIOD. AT WHICH TIME I'LL ASK SPEAKERS TO CONCLUDE THE REMARKS SO THAT WE MAY HEAR FROM OUR NEXT SPEAKER. SO WE HAVE OBVIOUSLY, SPEAKERS FROM BOTH VIRTUAL AND IN PERSON. I'M GOING TO BE GOING BACK AND FORTH. TO BE FAIR.

THAT REPORT. ARE THERE ANY FOLLOW UP

SO FIRST WE'LL START WITH THOSE WHO ARE THE FIRST PERSON IN PERSON, WHICH IS DAN MCKISSON.

GOOD TO SEE YOU, DAN. DAN, YOU HAVE TWO MINUTES, WHENEVER YOU'RE READY. THANK YOU. VICE PRESIDENT CHO AND COMMISSION MEMBERS APPRECIATE BEING HERE TODAY. I'M WITH LW LOCAL 19 REPRESENTING THE MEMBERS FROM THAT LOCAL, AND I'D LIKE TO TALK ABOUT PIER 46 A LITTLE BIT. THE TERMINAL THAT IS CURRENTLY BEING USED AS A STORAGE FACILITY POTENTIALLY IS GOING TO RETURN TO A TWO BERTH, 82 ACRE CONTAINER TERMINAL.

WE APPRECIATE YOUR VOTES ON THE CRANE REPAIR. THAT'S A BIG STEP TOWARDS THAT. WE HAVE PUT OUT A POSITION PAPER ON HOW WE THINK THE TERMINAL SHOULD GO WITH CONSIDERING THE COAST GUARD BECAUSE WE'RE STILL WAITING ON THE COAST GUARD POSITION ON

HOW THEY WANT TO EXPAND THEIR PIRR 36 BASE. WE'RE 100% BEHIND THEM EXPANDING THEIR BASE. EXPANSION OF THE BASE IS ANOTHER ISSUE. YOU'VE ALL RECEIVED OUR LETTER. IT'S A FIVE BERTH POSITION. WE THINK IT'D BE VERY SUCCESSFUL FOR ALL PARTIES INVOLVED. WE SEEK SUPPORT FROM THE COMMISSIONER ON THAT. WE'VE BEEN



TALKING ABOUT THIS ISSUE AT THE SEAPORT ALLIANCE LEVEL FOR QUITE A BIT. BUT REALLY THE RUBBER WILL MEET THE ROAD RIGHT HERE IN THIS ROOM IF AND WHEN THE COAST GUARD WANTS TO BUY PROPERTY FROM EITHER PIER 46 OR PIER 30. SO THIS IS THE ROOM WHERE THAT DECISION IS GOING TO BE MADE. WE DO NOT SUPPORT ANY NET LOSS OF CONTAINER SPACE AS THE COAST GUARD EXPANDS THEIR BASE. SO THE FIVE BERTH SOLUTION WE THINK WILL BE VERY SUCCESSFUL. YOU MAY HAVE TO TAKE A LITTLE OVERWATER RIGHTS FROM PIER 48 NEED TO LOOK AT THAT TO HELP FACILITATE THAT. BUT WE FULLY WANT SUPPORT FOR TWO BERTH, 82 ACRE TERMINAL. SPOKE TO A LOT OF YOU ABOUT THAT. WE THINK WE HAVE THE PORT. WE THINK A LONG TERM LEASE SHOULD BE SIGNED RIGHT AWAY. THAT WILL HELP THE COAST GUARD MAKE ITS DECISION AS THEY MOVE FORWARD. AS IT MOVES FORWARD. SO HOPEFULLY THE SEAPORT ALLIANCE AND OR THE PORT OF SEATTLE CAN DO IT. THEY SIGN A LEASE THAT'S LONG TERM WHEN THE CUSTOMER WANTS TO BE IN THE PORT OF SEATTLE. I'D TAKE QUESTIONS IF YOU HAVE ANY, I APPRECIATE IT. ALL RIGHT. THANK YOU. NEXT SPEAKER IS VIRTUAL SABA BELICHU FROM SEA SIX. SABA, ARE YOU WITH US? I BELIEVE AUBREE INDICATED THAT SABA WAS NOT AT CHECK IN. WE CAN TRY TO DOUBLE BACK, ALL RIGHT, I'LL DOUBLE BACK TO THIS ONE TOWARDS THE END. IN THAT CASE, OUR SECOND VIRTUAL SPEAKER IS THE AFRICAN CHAMBER OF COMMERCE. IS ANYONE HERE FROM THE AFRICAN CHAMBER? HI, PETER. YOU HAVE TWO MINUTES. START WHENEVER YOU'RE READY. YEAH, OKAY. I AM READY. GOOD AFTERNOON, COMMISSIONER. MY COMMENT IS A FOLLOW UP ON AN EMAIL THAT I SENT TO THE COMMISSIONERS. AFRICAN CHAMBER OF COMMERCE IS A 23 YEAR OLD BASED ORGANIZATION. WE'VE BEEN WORKING WITH THE AFRICAN TRACKING COMMUNITY FOR THE LAST TEN YEARS. THE PORT HAS BEEN A STRONG PARTNER. THE TRANSPORTATION SECTOR HAS THE HIGHEST NUMBER OF MEMBERS OF THE AFRICAN COMMUNITY. THESE ACTIVITIES THAT ARE THE ACTIVITIES THAT WE'VE BEEN WORKING WITH THE PORT HAS PROVIDED ME YOUR BENEFIT TO BOTH THE AFRICAN COMMUNITY AND THE PORT. I WAS IN A MEETING, SMALL BUSINESS MEETING LAST MONTH. A YOUNG MAN STOOD UP. AYE. NAME IS ALEXANDER. HE HAS A TRUCKING COMPANY. HE SAID, I CAME TO SEE PETER SEVEN YEARS AGO. HE GUIDED US ON HOW TO START A TRUCKING BUSINESS. WE WERE ABLE TO GET A LOAN TO START A BUSINESS AND



WE ARE NOW WORKING FOR THE

COMMERCIAL BUILDING WE BOUGHT IN TUKWILLA. NOW HE SAID MYSELF, I JUST CLOSED MY THIRD HOUSE HELPING BUILD A GENERATION WEALTH IN THE AFRICAN COMMUNITY. THE AFRICAN CHAMBER OF COMMERCE IS REQUESTING THE COMMISSIONER TO AUTHORIZE NORTHWEST SEA FORCE ALLIANCE TO INCLUDE AFRICAN CHAMBER OF COMMANDS IN ITS YEARLY BUDGET. AT THE PRISONER OF A \$100,000 A YEAR WE BRING VALUE TO THE PORT. WE WORK CLOSELY WITH OUR COMMUNITY WHICH IS ONE OF THE FASTEST GROWING COMMUNITY. WE THANK YOU. THANK YOU PETER. WE WILL GO ON TO OUR NEXT SPEAKER WHO IS PETER KIO. PETER YES. WHENEVER YOU'RE READY. THANK YOU COMMISSIONER CHO AND THANK YOU ALL COMMISSIONER, ON BEHALF OF DRIVERS LIVE AND OTHER DRIVERS AND ON BEHALF OF OUR ORGANIZATION DRIVER UNION, WE ARE HERE TODAY TO DELIVER OUR PARTITION AND OUR REQUEST IS FOR THE PLACE TO PRAY FOR OUR FOLKS WHO ARE DRIVING. WE ARE VERY DIVERSE IN A DRIVING COMMUNITY, RELIGIOUS DIVERSE AND ALSO INTERNET COLLEGE DIVERSE AND WE ARE KINDLY ASKING FOR THE FIREPLACE WHERE OUR FOLKS, ESPECIALLY THE MUSLIM COMMUNITY THAT FIVE TIMES A DAY THEY NEED FIVE PLACE WHERE THEY CAN GO AND PRAY. AND I THINK THAT IS THE FATHER OF LIFE IS VERY IMPORTANT. RELIGION IS ONE OF OUR LIFE. MYSELF, I'M EXEMPLARIAN FOR A CATHOLIC TO BE A CATHOLIC PRIEST, BUT I SEE THAT IT IS IMPORTANT FOR YOU TO RECOGNIZE THAT OUR MUSLIM BROTHERS SHOULD HAVE ADDED FIREFIGHTERS. MRS. COMMISSIONER MOHAMED FOR BEATING THIS FORWARD AND WE'RE ASKING YOU TODAY TO HELP US BUILD IN THAT PLACE DRIVERS IN WASHINGTON STATE OR PARTICULARLY THEY ARE GOOD TAXPAYERS THAT NEED TO BE RECOGNIZED ALSO. AND TODAY WE'RE DELIVERING MORE THAN 600 SIGNATURE TO YOU AND ALL WE ARE REQUESTING IS TO BUILD THAT PLACE AND THANK YOU FOR APPROVING FOR THE REST AREA BECAUSE THAT PLACE IS ACTUALLY FOR YES, ETIQUETTE IS NOT A GOOD PLACE AND THERE IS NOBODY FROM THERE. IT IS VERY IMPORTANT THAT YOU CAN RECOGNIZE THE IMPORTANCES OF HAVING A PLACE, TO HAVE A LINE TO IT AND ALSO TO WORK FOR YOU ARRIVAL AND THANK YOU. THANK YOU SO MUCH PETER FOR COMING IN TODAY. NEXT ON OUR VIRTUAL LIST IS COUNCIL MEMBER JC HARRIS. JC, ARE YOU WITH US? YES. COMMISSIONER. THANK YOU VERY MUCH FOR THE OPPORTUNITY AND THANK YOU FOR



PULLING ITEMS 80 AND EIGHT P. I JUST WANTED TO REMIND THE COMMISSION THAT YOU SEND OUT THESE LOVELY PRESS RELEASES EVERY WEEK OR SO AND THERE IS AN ANNOUNCEMENT THAT YOU ARE GOING AHEAD WITH THE WIDENING OF THE ARRIVAL DRIVEWAY. THIS IS SOMETHING THAT PREVIOUS COMMISSIONER HAVE VOTED AGAINST SEVERAL TIMES AND I'M ONLY RAISING THAT BECAUSE I WOULD LIKE ESPECIALLY FOR THE NEWER MEMBERS OF THE TEAM TO RECOGNIZE THAT EVERY TIME YOU DO SOMETHING LIKE THAT, WHICH SOUNDS LIKE INCREASING CUSTOMER CONVENIENCE, YOU'RE ACTUALLY INCREASING FACTORY THROUGHPUT. AND SO I WOULD ASK YOU TO CONSIDER THAT EVERY TIME YOU DO SOMETHING NICE LIKE THAT FROM THE CUSTOMER STANDPOINT THAT YOU SHOULD BE THINKING OF A CO EQUAL BENEFIT TO THE AIRPORT COMMUNITIES BECAUSE I'M REMINDED OF WHAT- MY NEXT DOOR NEIGHBOR HAS A SWIMMING POOL. HE'S THE ONLY GUY IN THE NEIGHBORHOOD WITH A SWIMMING POOL. HE CAN HAVE A PARTY ALL THE TIME AND HIS GUESTS LOVE IT, BUT NEIGHBORS NOT SO MUCH. THE AIRPORT IS LIKE THE BIG POOL PARTY EVERY DAY. YOUR CUSTOMERS LOVE IT, BUT YOU SHOULD CONSIDER WAYS TO MAKE IT MORE COMFORTABLE FOR THOSE AROUND YOU BASICALLY EVERY DAY, WHICH IS THE POOL PARTY OF SEATAC AIRPORT. THANK YOU VERY MUCH. THANK YOU FOR THE ILLUSTRATION COUNCIL MEMBER. THE NEXT PERSON ON OUR LIST HERE FOR IN PERSON TESTIMONY IS SIPCHAIN BONWAY. WELCOME, YOU HAVE TWO MINUTES, WHENEVER YOU'RE READY. I MIGHT GO OVER A FEW SECONDS. THANK YOU. GOOD MORNING. MY NAME IS SUKHAYAN BANWATT. I AM THE DRIVER'S UNION. I AM WITH THE DRIVERS UNION. THE PURPOSE FOR US, THE DRIVERS GO TO THE LOT TO SIT IN THAT LOT TO SERVICE THE PUBLIC. I BELONG TO SIKH FAMILY AND FROM SICK RELIGION. ALL OF US, REGARDLESS OF OUR RELIGION TRADITION, THESE ARE PLACE TO SIT, HAVE A LUNCH, REST, PRAY AND GO TO CLEAN RESTROOMS. THE HONEY BOX IS USUALLY TEMPORARILY TO JEWS THE LOT IS NOT TEMPORARILY. THE LOT IS PERMANENT. I WANT TO THANK YOU FOR APPROVING PERMANENT RESTROOMS AND WE ARE ASKING TO EXPAND THE PROJECT TO PROVIDE COVERED AREA WHERE WE CAN SIT PUGET OUT THE CARS IN THE COLD OR HOT WEATHER. DRIVERS HAVE TO RUN THEIR CARS WHILE THEY ARE WAITING FOR THE TRIPS. IT IS TO STAY COOL AND WARM. DRIVERS WORK VERY HARD, THEY CAN



ENJOY THEIR LUNCH. DRIVERS CAN RELAX BECAUSE THEY WORK VERY HARD DRIVERS WHILE THEY ARE SITTING THERE AND THEY CAN READ, PRAY OR SIT AND RELAX. IT IS NOT EASY TO DRIVE IN SEATTLE. AS EVERYBODY KNOWS, SEATTLE IS IN THE TOP TEN IN THE TRAFFIC IN THE COUNTRY. SO THERE COULD EVEN BE SOME INCOME GENERATED BECAUSE THERE WILL BE SOME MACHINES SODA PUFF CANDY AND SANDWICH MACHINE COFFEE MACHINES. SO THAT CAN ALSO HELP THE PROJECT.

THANK YOU FOR YOUR CONSIDERATION BUT WE REALLY APPRECIATE LOOK FORWARD TO THE EXTENSION. THANK YOU. THANK YOU, SIR. AYES.

SO ON MY VIRTUAL LIST I SEE PETER GARU AGAIN FROM THE AFRICA CHAMBER. BUT I'M GOING TO ASSUME THAT THIS IS A DOUBLE COUNTED. SO THAT CONCLUDES OUR VIRTUAL PUBLIC COMMENTATORS. I'LL CIRCLE BACK TO STOP AT THE END OF THE LIST BUT OUR NEXT SPEAKER SIGNED UP TO SPEAK IS ADAMA DUQUE.

WELCOME DAMMA. THANK YOU. YOU HAVE TWO MINUTES WHENEVER YOU'RE READY. THANK YOU ALL.

MY NAME IS ADAM AND I'M WITH THE PURPOSE WE'RE HERE TODAY IS TO THANK YOU FOR PROVIDING THE BATHROOM FOR BOTH IN THE PARKING LOT. WE REALLY NEED IT. WE NEED A BATHROOM OVER THERE, A GOOD ONE. AND WE NEED TO EXPAND THE PLACE FOR THE DRIVERS TO RELAX

WHILE YOU'RE HAVING THEIR LUNCH AND TO BE IN PLACES WHERE THEY CALL. THEY DON'T HAVE TO RUN THEIR CAR WHEN THE WEATHER IS HAMDI. THEY DON'T HAVE TO SIT IN THE CAR TO PLEASE PRAY

AND EAT AND RELAX A LITTLE BIT. IF YOU CAN ALSO HAVE A VENT MACHINE SO WE CAN REFRESH. DRIVERS ARE DOING REALLY HARD WORK, AND WE NEED YOUR HELP TO DO THAT FOR US. THANK YOU VERY MUCH. THANK YOU VERY MUCH FOR PROVIDING US THE BATHROOM. AND WE'RE LOOKING FORWARD TO SEEING THE OTHER THINGS ALSO IN THE BACK OF THAT. THANK YOU VERY MUCH. THANK YOU, DARMA. THANK YOU. OUR NEXT SPEAKER IS KABENA BOBBY. I HOPE I'M NOT BUTCHERING THESE NAMES. HELLO,

COMMISSIONER. THANK YOU VERY MUCH. MY NAME IS CORBYNA BOBBY. I'M WITH THE DRIVER'S UNION. FIRST OF ALL, I WANT TO THANK YOU FOR TRYING TO PROVIDE A RESTROOM FOR US BECAUSE DRIVING IN SEATTLE IS A TOUGH TIME, AND YOU'VE HAD A PLAN. YOU ARE INTENTIONALLY TO PROVIDE SOMETHING FOR US. THANK YOU VERY MUCH. AND THE SECOND ONE I WANT TO ALSO TALK ABOUT IS BEING ON THE COMMUNITY OF DRIVERS. WE ALL COME FROM



DIFFERENT BACKGROUND, AND SOME ARE

CHRISTIANS, SOME ARE MUSLIMS, AND SOME ARE FROM ADEQUATE RELIGION. BUT OUR PETITION TO YOU IS, WOULD YOU PLEASE ATTEND OR PROVIDE A RESTROOM OR THAT WILL PROVIDE PLACE FOR OUR PEOPLE THAT CAN GO THERE AND PRAY, HAVE REST, OR WARM UP THEIR FOOD SO THAT IT WILL BE REWORKING LIKE IT WILL BE A PLACE THAT WILL SERVE NOT ONLY OR IT WILL SERVE A DIFFERENT PEOPLE FROM RELIGIOUS BACKGROUND. SO MY PETITION, OR OUR PETITION IS TO PLEASE HELP US BUILD OR EXTEND THE RESTROOM THAT WILL PROVIDE A PLACE OF CONVENIENCE LIKE NOT ONLY REST AREAS, BUT ALSO PLACE FOR PRAYER, RELAXING. OR WARMING UP OUR FOOD. THAT'S WHAT OUR COMMUNITY IS PURCHASING OR COMING TO YOU. THANK YOU VERY MUCH. THANK YOU. FOR NOW, THE LAST PERSON FOR PUBLIC COMMENT IN PERSON IS RANDY FIERCE OF ALASKA AIRI INES. GOOD AFTERNOON. COMMISSIONERS EXECUTIVE DIRECTOR METRUCK. MY NAME IS RANDY FIERCE. I'M THE DIRECTOR OF AIRPORT AFFAIRS FOR ALASKA AIRLINES. AS THE REPRESENTATIVE OF THE LARGEST AIRLINE AT SEATTLE, I'M ALSO THE AIRLINE CHAIR OF THE AIRPORT AND AIRLINE AFFAIRS COMMITTEE, AS WELL AS THE CHAIR OF THE SEATTLE TACOMA AIRLINE CONSORTIUM. IN THESE CAPACITIES, I'M FORTUNATE TO WORK CLOSELY WITH KEY LEADERS AND STAFF FROM THE AIRPORT EVERY DAY. I WANT TO TAKE THE OPPORTUNITY TODAY TO SHARE MY APPRECIATION FOR THE COLLABORATION AND PARTNERSHIP BETWEEN THE AIRPORT AND THE AIRLINES AND ALLOWING US TO COME TO AGREEMENT ON THE SLOW FOUR LEASE EXTENSION, FOR EXAMPLE, THE LEASE EXTENSION SETS IN PLACE A MINIMUM NUMBER OF PREFERENTIAL GATES FOR THE NEXT TWO YEARS. KNOWING THE NUMBER OF AVAILABLE GATES IN ADVANCE IS CRITICAL TO THE AIRLINES SERVING SEATTLE SO THAT WE CAN FINALIZE LONG TERM PLANS IN 2023 FOR FREQUENCIES, DESTINATIONS AND AIRCRAFT SIZE. AS AIRLINES, WE REALLY APPRECIATE HAVING GREATER CERTAINTY ON THOSE GATES. PASSING THIS EXTENSION TODAY WILL PROVIDE OPERATIONAL STABILITY AND ENABLES CONTINUED INFRASTRUCTURE INVESTMENT. WE LOOK FORWARD TO WORKING WITH THE PORT OF SEATTLE ON ADDRESSING A NUMBER OF OUTSTANDING ISSUES BOTH SIDES AGREE NEED TO BE LOOKED AT FOR A NEW, LONGER TERM AGREEMENT. I WOULD BE REMISS IF I DID NOT CALL OUT KEY AIRPORT EXECUTIVES WHO ARE INSTRUMENTAL IN GETTING TO THIS AGREEMENT UNDER LANCE



LITTLE LEADERSHIP. JEFF MOKIN. INTERIM DIRECTOR OF AVIATION BUSINESS AND PROPERTIES, MORGAN ANDERSON AIRPORT CFO AND LAUREL DUMPY HAVE ALL PLAYED KEY PARTS IN THIS. AGAIN. ON BEHALF OF THE AIRLINES, THANK YOU TO THE NEGOTIATION TEAM. WE LOOK FORWARD TO CONTINUING THE COLLABORATION AND PARTNERSHIP AS WE BEGIN NEGOTIATIONS FOR THE NEXT LEASE. THANK YOU, ANDY, I APPRECIATE YOUR COMMENTS. I'M GOING TO GO AHEAD AND CIRCLE BACK TO SEE IF SABA HAS JOINED US VIRTUALLY FOR PUBLIC COMMENTS. YES, I'M HERE. GOOD AFTERNOON, EVERYONE. SORRY I WASN'T AVAILABLE FOR MY NAME FIRST TIME. I AM HERE NOW. SO MY NAME IS SABA BELLACO. I'M WORKING AT CITAK AIRPORT FOR CHIEF SECRET STAFF FOR THE LAST 13 YEARS, AND I REALLY SAY THANK YOU FOR GIVING ME THIS CHANCE TO TALK ABOUT AIRPORT WORKERS AND BEHAVE OF AIRPORT WORKERS. SO WITH THE AIRPORT WORKERS ARE ONE OF THE EMPLOYEE THAT MAKES AIRPORT WORK. AS YOU KNOW, MOST OF US ARE IMMIGRANTS AND THE PEOPLE OF COLOR AND A LOT OF WORK WE DO IS A VERY PHYSICAL, DEMANDING JOB. SO WHEN WE GET SICK. IT'S HARD TO CALL OUT OR IT'S HARD TO MISS THE JOB, AND IT'S VERY HARD TO GO TO THE HOSPITAL BECAUSE WE DON'T HAVE INSURANCE. MOST OF MY WORKERS ALSO SHARE WITH ME THAT THEY CUT A LOT OF HOURS TO GET THE STATE INSURANCE TO BE APPROVED BY THE STATE INSURANCE, BUT THEY REALLY WANT TO DO THOSE HOURS. YET WE ARE PROVIDING SERVICE FOR AIRLINES THAT ARE MAKING A MILLIONS IN PROFIT. SO AS THE PORT OF COMMISSIONER, YOU HAVE THE CHANCE TO MAKE THE AIRLINES DO THE RIGHT THING TO PROVIDE HEALTH INSURANCE FOR ALL AIRPORT WORKERS. HEALTH INSURANCE FOR AIRPORT WORKERS IS NECESSARY. THANK YOU SO MUCH. THANK YOU, SABA, FOR JOINING US. ALL RIGHT, THAT CONCLUDES OUR SIGN UP TODAY. IS THERE ANYONE ELSE PRESENT ON THE TEAM'S CALL WHO WISHES TO ADDRESS THE COMMISSION? IF SO, PLEASE STATE AND SPELL YOUR NAME FOR THE RECORD. IS THERE ANYONE IN THE ROOM WHO DIDN'T SIGN UP WHO WISHES TO ADDRESS THE COMMISSION? IF SO, PLEASE COME TO THE TESTIMONY TABLE AND STATE AND SPELL YOUR NAME FOR THE RECORD. ALL RIGHT, AT THIS TIME, I'LL ASK THE CLERK TO PLEASE GIVE US SYNOPSIS OF ANY WRITTEN COMMENTS WE'VE RECEIVED. THANK YOU, MR. COMMISSION VICE PRESIDENT, MEMBERS OF THE COMMISSION, EXECUTIVE DIRECTOR METRUCK. WE HAVE RECEIVED TWO WRITTEN COMMENTS FOR TODAY'S MEETING. THE FIRST COMES FROM JORDAN VAN VOST,



WHO SPEAKS TO ITEM A N ON THE AGENDA FOR APPOINTMENT OF A MEMBER TO THE BOARD OF ETHICS AND ASKS THAT THE CODE WOULD BE AMENDED TO PREVENT PAST EMPLOYEES FROM SERVING ON THE BOARD, MR, VANVOST FURTHER SPEAKS TO THE PROCESS OF SENDING NOMINATIONS FORWARD IN THE BOARD VACANCY PROCESS FOR THE ETHICS BOARD, WITH THE SELECTION RECOMMENDED FROM THE COMMISSION OFFICE FOR FURTHER CONFIRMATION BY THE COMMISSIONER. THE NEXT WRITTEN COMMENT IS RECEIVED FROM IRIS ANTMAN, WHO WRITES TO STATE THAT IT MAKES NO SENSE FOR THE PORT TO SAY IT IS REACHING ITS CLIMATE GOALS WHILE SPENDING THOUSANDS OF DOLLARS TO INCREASE GLOBAL CRUISE TOURISM FROM SEATTLE TO ALASKA. SHE STATES THAT WE MUST STOP PUMPING CARBON INTO THE ATMOSPHERE NOW, AND THAT WHILE TRANSPORTING CARGO IS ONE THING, CRUISING IS ANOTHER. SHE STATES THAT CRUISE VACATIONS NO LONGER HAVE A PLACE IN TODAY'S WORLD AND THAT IT IS TIME TO TRANSITION INTO BUSINESSES AND INDUSTRIES THAT NURTURE RATHER THAN DESTROY LIFE. AND THAT CONCLUDES OUR WRITTEN COMMENTS TODAY, OKAY, GREAT HEARING NO FURTHER PUBLIC TESTIMONY WILL MOVE ON TO THE CONSENT AGENDA. ITEMS ON THE CONSENT AGENDA ARE CONSIDERED ROUTINE AND WILL BE ADOPTED BY ONE MOTION. THE ITEMS REMOVED FROM THE CONSENT AGENDA WILL BE CONSIDERED SEPARATELY IMMEDIATELY AFTER ADOPTION OF THE REMAINING CONSENT AGENDA ITEMS. AT THIS TIME, THE CHAIR WILL ENTERTAIN TO APPROVE THE CONSENT AGENDA COVERING ITEMS EIGHT A, EIGHT B, EIGHT C, 8E, 8F, 8G, 8H, 8I, 8J, 8L, 8M, 8N, 8P. DO I HAVE A MOTION. MR. COMMISSION VICE PRESIDENT. IS THERE A CORRECTION THERE? I HAD EIGHT P. AS IN PAUL, NOT D. OH, DID I SAY D? YES. SORRY, I MEANT AND A P. OKAY, SO JUST TO CLARIFY, WE'VE OMITTED EIGHT D, K, O. YES. THOSE ARE THE ONES THAT ARE OMITTED. EIGHT K HAS BEEN COMPLETELY REMOVED FROM THIS MEETING. 8 O AND EIGHT P WILL BE ADDRESSED IMMEDIATELY AFTER THIS CONSENT AGENDA. OKAY, SORRY, I HAVE MY LETTERS MIXED UP. EIGHT P. EXCUSE ME. SO WE ARE INCLUDING 8D. CORRECT. ALL RIGHT, SO D IS INCLUDED IN EIGHT P IS THE ONE THAT'S BEING REMOVED. CORRECT. DO I HAVE A MOTION AND SECOND. THE MOTION WAS MADE AND SECONDED. COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN YOUR NAME IS CALLED. BEGINNING WITH COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASAGAWA. AYE. THANK YOU.



COMMISSIONER MOHAMED, AYE, THANK YOU, AND COMMISSIONER TAB. AYE. THANK YOU. FOUR AYES, THREE AYES, ONE YAY, ZERO NAYS FOR THIS ITEM. ALL RIGHT. EITHER WAY, THE MOTION PASSES. THE PASSAGE OF THE CONSENT AGENDA. WE HAVE JUST CONFIRMED THE APPOINTMENT OF LINDSAY PULSAR TO THE COMMISSION'S ETHICS BOARD. LINDSAY IS HERE WITH US TODAY IN THE CHAMBERS. THANK YOU. LINDSAY, FOR YOUR COMMITMENT TO THE SERVICE IN THIS CAPACITY. WE ARE EXCITED TO HAVE YOUR KNOWLEDGE, SKILLS AND EXPERTISE AS AN ADDITION TO THE BOARD. I WOULD ALSO LIKE TO THANK THE OTHERS WHO SUBMITTED APPLICATIONS FOR THE VACANCY. WE SUPPORT YOUR CONTINUED INTEREST IN THE PORT OF SEATTLE. ALL RIGHT. AND WITH THAT, I'D LIKE TO GO AHEAD AND TURN TO THE FIRST ITEM OF A CONSENT AGENDA THAT WE'VE PULLED HERE, AND I BELIEVE THAT IS 8 O, IF I'M NOT MISTAKEN. THAT'S CORRECT. AND I CAN READ IT INTO THE RECORD. PLEASE DO. THANK YOU. THIS IS AGENDA ITEM 8 O. AUTHORIZATION FOR THE EXECUTIVE DIRECTOR TO EXECUTE A TWO YEAR EXTENSION TO SLOA IV. EXTENDING THE TERMINATION DATE FROM DECEMBER 31, 2022 TO DECEMBER 31, 2024. EXECUTIVE DIRECTOR METRUCK. COMMISSIONERS AS NOTED IN MY OPENING REMARKS, THE SIGNATORY LEASE AND OPERATING AGREEMENT, SLOA, IS THE GOVERNING DOCUMENT THAT THE PORT USES TO GRANT AIRLINES CERTAIN RIGHTS AND PRIVILEGES CONCERNING THE OCCUPANCY AND USE OF THE AIRPORT. IT IS THE FOUNDATION OF OUR BUSINESS PARTNERSHIP AND IS UPDATED AT SPECIFIC INTERVALS. THIS EXTENSION IS THE CULMINATION OF AN 11TH MONTH COLLABORATION BETWEEN THE PORT AND OUR AIRLINE COMMUNITY THAT WILL ENSURE SEAMLESS BUSINESS AND OPERATIONAL CONTINUITY FOR THE NEXT TWO YEARS. AS WELL AS CREATE A STRUCTURED PATH TO NEGOTIATING A NEW AGREEMENT. WITH US AS INTERIM DIRECTOR AVIATION BUSINESS AND PROPERTIES. JEFF MOCHEN AND I BELIEVE BOTH MORGAN ANDERSON. DIRECTOR OF AVIATION FINANCE AND BUDGET. AND LANCE LITTLE OUR MANAGING DIRECTOR OF AVIATION. ARE ON THE LINE AS WELL TO ANSWER ANY QUESTIONS. SO, JEFF, I DON'T KNOW IF YOU HAD ANYTHING TO SAY OR YOU JUST WANTED TO ANSWER QUESTIONS. I JUST WANT TO SAY THANK YOU FOR THIS OPPORTUNITY EXECUTIVE DIRECTOR METRUCK AND COMMISSIONERS, I KNOW THAT WE WERE JUST PULLED FROM CONSENT TO DISCUSSION. I JUST WANTED TO ALSO NOTE THAT I JUST WANT TO ALSO THANK MR. FEARED FOR YOUR KIND OF REMARKS ON BEHALF OF BORGENAND LAUREL AND ALL OF OUR COLLEAGUES. IT'S



BEEN A YEAR'S WORTH OF DISCUSSION. ENGAGEMENT AND ALL WITH THE SPIRIT OF MOVING FORWARD. AND I BELIEVE THAT THIS EXTENSION DOES CERTAINLY GET US THERE. SO IN LIGHT OF THAT. I'LL GO AHEAD AND BE AVAILABLE FOR ANY COMMENTS AS WELL. BORGEN AND LANCE, PERHAPS. GREAT. ANY QUESTIONS OR COMMENTS FROM COMMISSIONERS? GO AHEAD, COMMISSIONER FELLEMAN, WELL, I THOUGHT WE'D GET SOME REPRESENTATION OF WHAT THIS ENTAILS, BUT I WILL JUST NOTE HERE THAT IT BASICALLY FIRST OF ALL, I DON'T THINK ANYBODY'S MORE HAPPY THAN I AM THAT WE'RE JUST EXTENDING THIS TWO YEARS SO WE DON'T HAVE TO GO THROUGH THIS EXTRACTED PROCESS AGAIN. SO THAT IDEA IS GREAT. AND SO I FULLY SUPPORT IN CONCEPT. WHEN WE TALK ABOUT THE ONLY THINGS THAT REALLY CHANGED ARE MOSTLY RELATED TO THE EXPIRATION DATE EXTENSION. AND THERE ARE NINE ITEMS LISTED AS WHICH SEEMS LIKE A LOT ON THE ONLY THING, BUT MANY OF WHICH I'M UNFAMILIAR WITH. THE ONE THING THAT I ONLY FIND OUT SUBSEQUENTLY THAT'S CHANGED IS THE MOU PERTAINING TO LOW CARBON FUELS AND OTHER GREENHOUSE GAS REDUCTION MEASURES. AND SO WHAT I DON'T UNDERSTAND, IF THE AGREEMENT OVER THE FUNDAMENTAL TERMS OF THE SLOA HAVE BEEN ACCOMPLISHED, SO WE CAN JUST EXTEND IT TWO YEARS, WHY WOULD THE GREENHOUSE GAS GOALS BE DROPPED. NO LESS, NOT MENTIONED. YEAH, PERHAPS SANDY OR LANCE OR LESLIE CAN SPEAK TO THAT, BUT IT'S MY UNDERSTANDING THE MOU THAT ADDRESSES THOSE TOPICS HAVE NOT BEEN ALTERED ONE BIT. BUT LESLIE CAN CERTAINLY ELABORATE ON ALL THE ACHIEVEMENTS AND THE CURRENT STATUS. THANKS. HAPPY TO COMMENT ON THAT. COMMISSIONER FELLEMAN, AS YOU KNOW, THE MOU THAT WAS SIGNED IN 2018 HAD SEVERAL DIRECTIVES IN IT, HAD SIX SPECIFIC ONES, AND WE'VE MET EVERY SINGLE ONE OF THOSE. I CAN WALK THROUGH THEM. ESSENTIALLY, WE IDENTIFIED A BUNCH OF STEPS TO DELIVER ON THE COMMISSION'S 2028 GOALS, INCLUDING HURDLES. THAT WAS ONE OF THE INITIAL DIRECTORS OF THE MOU WITH THE MOU GROUP, WHICH CONSISTED OF AIRLINES JOINING TOGETHER. WE SIGNED THE AGREEMENT WITH THE AIRLINES ON MAY 17, LESS THAN 30 DAYS AFTER THE MOU. WE WERE DIRECTED TO DO SO. IN ADDITION TO IDENTIFYING STEPS TO MEET THE STAFF GOAL, WE CONDUCTED THERE WAS A DIRECTIVE FOR US TO EVALUATE MARKET BARRIERS AND **OPPORTUNITIES TO PRODUCE STAFF IN THE** REGION. WE WORKED TOGETHER WITH THE MOU GROUP TO DO THAT, AND WE COMPLETED THE WSU REPORT, WHICH IS POTENTIAL NORTHWEST



REGIONAL FEEDSTOCK AND PRODUCTION OF STAFF, AND THAT WAS COMPLETED IN EARLY 2020. WE'VE PRESENTED THAT TO THE COMMISSIONER. THERE'S ANOTHER DIRECTIVE IN THE MOU TO CONSIDER THE WEALTH OF MATERIAL AVAILABLE FROM THE SCIENCE AND INDUSTRY RESOURCES AND IDENTIFY THE GAPS IN THE RESEARCH. AND THE MOU COMMITTEE SPECIFICALLY NOTED THAT THE LARGEST GAP IN THE RESEARCH WAS UNDERSTANDING LOCAL FEEDSTOCKS, WHICH PROVIDED FURTHER SUPPORT FOR THE WSU STUDY THAT I JUST MENTIONED. THE MOU ALSO DIRECTED US TO CONSULT, IF NEEDED, WITH EXPERTS TO UPDATE THE WORK IN THE STAFF AND REPORT IN 2011. AND THIS REVIEW MUST INCLUDE FACTORS NECESSARY TO MEET THE CURRENT INTERNATIONALLY ACCEPTED STANDARDS AND PROTOCOLS. SO MANY OF OUR COMMITTEE MEMBERS ARE PART OF THE BROADER IKO AND IOTA WORKING GROUPS AND HAVE WORKED CONTINUOUSLY TO REVIEW THE STAFF SUSTAINABILITY CRITERIA AND HAVE HAD A LOT OF COMMENTS IN MAKING THAT HIGHLY FUNCTIONAL AND RELEVANT. AND THE LAST ITEM IN THE MOU AGREEMENT WAS TO INCLUDE STEPS AND KEY MILESTONES TO MEET THE 2028 GOAL AND OTHER MECHANISMS THAT COULD CONTRIBUTE TO CARBON AND AIR MISSION REDUCTIONS AT SEATAC TO MEET OUR CENTURY AGENDA GOALS. AND THE COMMITTEE DID LIST A LIST OF AIRLINE AND GROUND TRANSPORTATION MISSION REDUCTION PROJECTS THAT COULD BE COMPLETED AT SEATAC AND EVALUATED THE AIRPORT AND AIRLINE INVESTMENTS REQUIRED TO ACCOMPLISH THEM. AND ALL OF THIS WAS INCLUDED IN OUR AIRLINE GREENHOUSE GAS EMISSION REDUCTION STRATEGY THAT WAS PUBLISHED ALSO IN EARLY 2020. THAT COVERS WHAT SPECIFICALLY WAS IN THE MOU AND WHAT WE HAVE ACCOMPLISHED SO FAR. BUT THERE ARE A NUMBER OF OTHER ITEMS MOVING FORWARD THAT WE'RE WORKING ON THAT YOU'RE WELL AWARE OF THAT ALSO SUPPORT THE GOALS AND DIRECTIVES IN NOT ONLY MOU, BUT ALSO IN OUR CENTURY AGENDA. SO THOSE THINGS ARE THINGS LIKE IN 2022, WE'VE GOT THIS PARTNERSHIP THAT WAS SPEARHEADED BY COMMISSION TO DEVELOP THE KING COUNTY WITH KING COUNTY SOLID WASTE TO DEVELOP THE MUNICIPAL SOLID WASTE LIQUID TO FUEL STUDY. WE'VE BEEN WORKING ON THAT AND WE EXPECT TO COMPLETE THAT STUDY IN EARLY 2023. WE ALSO ARE DOING WE'RE CALLING THE STAFF FUNDING PILOT PROJECT, WHICH IS ANOTHER 2023 BUDGET ASK AND THAT WHEN WE CAN SHARE MORE WITH BORGEN AND LANCE AS WE TALK THROUGH IT. BUT THE IDEA HERE IS TO HELP BRING DOWN THAT INITIAL COST OF SUSTAINABLE AVIATION FUEL. IT'S AN INNOVATIVE IDEA WHERE WE WOULD PURCHASE THE



ENVIRONMENTAL ATTRIBUTES OF THE SAF. SO

AS YOU KNOW, TRADITIONAL FUELS IN THAT PARTICULATE MATTER OTHER CRITERIA POLLUTANTS, WE OFTEN CONTRIBUTE FUNDING TO VARIOUS PROJECTS THAT BRING DOWN THE PRICE OF ALTERNATIVE FUELS AND OTHER TECHNOLOGIES TO REDUCE THOSE POLLUTANTS. WE WOULD APPLY THAT SAME LOGIC TO SAF AND THE AIRPORT WOULD CONTRIBUTE FUNDING TO A BOEING CONTRACT FOR SAF THAT OUR AIRLINES ARE PURCHASING OFF OF. SO THAT'S ANOTHER THING. WE'RE ALSO CONTINUING TO IMPROVE OUR EMISSION REDUCTION FROM OUR EXISTING SYSTEMS AT CTECH, INCLUDING THINGS LIKE PRECONDITIONED AIR AND CHARGING STATIONS FOR EGFE ON THE AIRFIELD. AS YOU ALL KNOW, WE'RE CONTINUING TO WORK WITH OUR SUSTAINABLE AVIATION BIOFUELS WORKING GROUP AT THE STATE. WE'RE ALSO WORKING WITH OUR PUBLIC AFFAIRS FOLKS ON STATE LEGISLATION. WE WERE INSTRUMENTAL IN GETTING THE CLEAN FUEL STANDARD PASS WITH THE HELP AND SUPPORT THE COMMISSION. WE ALSO CONTINUE TO WORK ON RULE WRITING FOR THE CLEANFIELD STANDARD WITH DEPARTMENT OF ECOLOGY AND OTHER POLICIES THAT'S APPROPRIATE AS MUCH AS WE CAN FIND AND ADVOCATE FOR THEM. AND I'LL JUST SAY WE'RE ALSO CONTINUING TO PARTNER WITH OTHER ORGANIZATIONS TO ENCOURAGE AND SUPPORT STAFF USE AND THAT INCLUDES WORKING WITH MICROSOFT, ALASKA AIRLINES AND OTHERS TO DEVELOP THE STAFF SEA EFFORTS. I THINK WE'VE TALKED ABOUT THAT. AND LASTLY, WE CONTINUE TO PARTNER WITH A LOT OF DIFFERENT GROUPS INCLUDING AIRPORTS COUNCIL, INTERNATIONAL ACI AND THE AIRPORTS COOPERATIVE RESEARCH PROGRAM, WHICH IS ONE OF THE DEPARTMENT OF TRANSPORTATION. AND THOSE ARE AREAS WHERE WE SHARE RESEARCH. WE LEARN FROM OTHERS AND MANY OTHER ORGANIZATIONS LEARN FROM US. I'LL STOP THERE IF YOU HAVE ANY QUESTIONS. WELL, THANK YOU FOR THAT LONG LIST. SO IT'S BEEN LIKE FOUR YEARS SINCE THE MOU WAS SIGNED, RIGHT? AND MANY OF THOSE THINGS YOU SPOKE TO WERE NOT EXPRESSLY IN THE MOU, BUT I REALLY APPRECIATE ALL THE WORK THAT THE AIRPORT ENVIRONMENTAL STAFF CONTINUE TO DO TO REDUCE OUR GREENHOUSE GAS FOOTPRINT AND THAT'S REALLY GREAT. THE SPECIFIC IMPLEMENTATION OF THE EMISSION REDUCTION PROJECTS THAT WERE IDENTIFIED IN THE AIRLINE GHG EMISSION REDUCTION STRATEGY IS REALLY WHAT THAT ACCOUNTING. WE WENT THROUGH ALL THESE STUDIES, WE IDENTIFIED GAPS AND WE PUSHED FORWARD A LOT OF POLICY, ALL GOOD. BUT WHEN IT COMES TO ACTUALLY HOW MUCH GHG DID WE REDUCE, WHAT DID WE ACTUALLY ACCOMPLISH? AND THE ACCOUNTING



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WAS REALLY WHAT I THOUGHT WHEN WE ASKED. THE GOAL WAS 10% BY TEN YEARS. IT WAS A FANTASTIC BY 2028. SO I NOW SEE WE'VE LAID OUT THROUGH ALL THIS PROCESS A STRATEGY. AND I SEE TODAY'S AGENDA. WE HAVE AN ITEM WITH REGARDS TO EQUIPMENT, ELECTRIC EQUIPMENT, CHARGING STATIONS, EXTENDING THE DURATION OF THE CONTRACT. FOR 150 DAYS. WE'VE BEEN DOING INFRASTRUCTURE IMPROVEMENTS FOR ELECTRIFICATION AND THINGS LIKE THAT, BUT I HAVEN'T SEEN ANY POINT IN TIME WHERE THIS WAS THE AGREEMENT. WE DEFINED A STRATEGY TICK, TICK, TICK. THESE ARE THE THINGS THAT WE GOT DONE. LOOK AT THIS ACCOUNTING FOR COMMISSION DIRECTION AND THEN MOVE ON. WHERE DO WE WANT TO GO FROM HERE? AND INSTEAD WE HAVE A DOCUMENT THAT SAYS THERE'S NO CHANGES. BUT IN FACT, THIS WASN'T EVEN MENTIONED. SO WHEN IT COMES TO ACCOUNTING ON THINGS THAT WERE OBVIOUSLY A VERY CONTENTIOUS ISSUE TO BEGIN WITH, HOW CAN THIS SOMETHING SO SUBSTANTIVE TO THE COMMISSION'S PRIORITIES BE NOT THAT THEY ARE IN FACT. HERE'S AN OPPORTUNITY FOR YOU TO BRAG ABOUT IT AS YOU QUICKLY RAN THROUGH, INCLUDING THINGS THAT HAD CONFLATING SOME OF THE ISSUES THAT WE'RE TALKING ABOUT. I'M JUST LITTLE DUMBFOUNDED THAT IT COULD BE DROPPED WITHOUT ANY DISCUSSION. WELL, I CAN'T SPEAK TO WHETHER OR NOT THE MOU SHOULD BE CONTINUED, BUT I THINK THE WORK WILL CONTINUE, AND WHAT I WILL SAY IS THAT I THINK WE'VE BEEN VERY INNOVATIVE AND SUPPORTIVE AND STRATEGIC IN LOOKING AT HOW CAN WE ADVANCE SUSTAINABLE AVIATION FUEL FOR OUR AIRLINE PARTNERS, RECOGNIZING THAT WE DON'T OWN PLANES AND WE DON'T FLY ANY AIRCRAFT USING SAF. THE PORT HAVE GROUND SUPPORT EQUIPMENT. WE DO, WE DO HAVE INFLUENCE ON OPERATIONAL STUFF. WE ARE WORKING ON. WE'VE BEEN TAKING CREDIT, FOR EXAMPLE, FOR YEARS ON PRECONDITIONED AIR, ALMOST A DECADE. AND NOW WE FIND OUT, WELL, MAYBE WE'RE NOT USING IT QUITE AS MUCH. WE'VE IDENTIFIED THIS PROBLEM, WE'RE MAKING PROGRESS, BUT I HAVEN'T HEARD WHAT THE PROGRESS IS. THE GOAL HERE IS NOT TO SAY THAT YOU'RE NOT DOING IT. THE THING IS, WHAT ARE YOU DOING AND WHY AREN'T WE IDENTIFYING THIS AS SOMETHING TO BE PROUD OF THESE ACCOMPLISHMENTS, BUT ALSO TO MAKE COMMITMENTS GOING FORWARD? AGAIN, I SEE THIS AS THAT YOU HAVE A LOT TO TELL US. BUT I THINK THERE'S ALSO AN ACCOUNTABILITY ISSUE THAT YOU NEED TO TELL US.



BORG AND JEFF. COULD YOU GUYS CLARIFY

FOR US? NOTHING HAS BEEN DROPPED. **RIGHT? EVERYTHING THAT'S A PART OF THE** EXISTING AGREEMENT MOVES FORWARD WITH THE EXTENSION. THERE IS NOTHING THAT WE HAVE CHANGED OR DROPPED, FOR EXAMPLE, IN PARTICULAR AS IT RELATES TO THE MOU, BUT NOT DROPPED, THE MOU. DO YOU GUYS CONFIRM THAT? WE CAN CONFIRM THAT IT'S NOT BEEN DROPPED. AND ALSO IN THE MEMORANDUM, I BELIEVE IT'S THE LAST BULLET. IT SPEAKS TO THE FUTURE OF THE CONTINUE COORDINATION WITH AN MOU. AND IN CONSULTATION WITH MR. FEAR, IT'S THERE'S A COMMITMENT TO CONTINUE THAT. AND SO IF ANYTHING, WE'RE BOLSTERING THAT COMMITMENT. OTHERWISE PARDON ME. WHY WAS I TOLD OTHERWISE? I CAN'T SPEAK FOR THAT, SIR. AND THEN, COMMISSIONER, WHAT LESLIE JUST OUTLINED, THE FIRST EIGHT OR TEN BULLETS THAT SHE ADDRESSED WERE ACTUALLY EIGHT OR TEN BULLETS THAT WERE DIRECTLY IN THE MOU. THOSE CAME DIRECTLY FROM THE MOU. THE FIRST TIME, SHE ELABORATED ON OTHER STUFF THAT WAS BEING DONE, BUT LIKE THE FIRST EIGHT OR TEN BULLETS THAT SHE ADDRESSED WERE SPECIFICALLY FROM THE MOU. MY QUESTION ULTIMATELY IS WE WEREN'T ASKING ABOUT PROCESS. WE WANT TO KNOW HOW MUCH GREENHOUSE GAS **REDUCTION HAVE WE ACHIEVED? RIGHT. THIS** WAS THE GOAL IS TO REDUCE OUR CARBON FOOTPRINT. IN ORDER TO GET THERE, THERE'S A LOT OF POLICY AND ISSUES YOU HAVE TO GET TO IDENTIFY HURDLES, BUT ULTIMATELY WE HAVE TO CLEAR THE HURDLES. AND SO AT THE END OF THE FOUR YEAR PERIOD AND I WAS TOLD EXPRESSLY THAT THIS WAS NOT CARRIED ON. SO REALLY, IN PART, THIS CONVERSATION IS GOOD AND THAT WE ARE DOING SOME OF THAT ACCOUNTING. BUT I'M REALLY GLAD TO HEAR THIS AFFIRMATION THAT, IN FACT, WE'RE GOING ON. AND WHAT I'D REALLY LIKE TO DO IS SPECIFICALLY AT A FUTURE COMMISSION MEETING, LOOK AT THOSE IMPLEMENTATION GOALS OF THE EMISSION REDUCTION PROJECTS THAT HAVE BEEN IMPLEMENTED. IF THERE CAN BE ANY ENUMERATION OF WHAT THAT IS ACTUALLY MEANT TO CARBON EMISSION REDUCTIONS, THEN WE CAN SAY, HEY, AND THEN WHERE DO WE GO FROM HERE? WE CHECKED ALL THE BOXES

UNLESS WE'RE SAYING THAT WE'VE DONE IT ALL, WHICH I DON'T THINK THIS COULD BE POSSIBLY WHAT WE'RE TALKING ABOUT, THERE'S ALWAYS MORE TO DO. IN THE INTEREST OF TIME, LET ME CLEAN THIS UP A LITTLE BIT. CAN I PLEASE, JUST REALLY QUICKLY, FROM WHOEVER IT IS



APPROPRIATE, GET AFFIRMATION ON THE

RECORD THAT THE MOU REGARDING SUSTAINABLE AVIATION FUELS IS NOT BEING DROPPED OR OMITTED FROM THE EXTENSION OF THIS LAW. BUT AS I UNDERSTAND IT. IT JUST DOESN'T EXPIRE. IT'S JUST CONTINUING. IS THAT CORRECT? THAT IS CORRECT. NOR IS IT HASN'T BEEN EDITED IN ANY FASHION. OKAY. ALL RIGHT, SO THAT CLEARS THE RECORD ON THAT. SECONDLY, TO COMMISSIONER FELLEMAN'S POINT, I THINK WHAT HE'S GETTING AT IS THAT WE AS A COMMISSIONER WOULD LOVE TO HEAR A REPORT OR PRESENTATION ON THE PROGRESS OF THOSE EFFORTS IN CONJUNCTION WITH OUR AIRLINE PARTNERS. AND SO IF THE STAFF COULD WORK WITH OUR AIRLINE PARTNERS TO PERHAPS PROVIDE THAT PRESENTATION AS A BRIEFING TO US PRIOR TO THE EXTENSION OF THE SLOA NEXT YEAR, THAT WOULD BE REALLY GREAT. WE CAN DEFINITELY PROVIDE THAT. EXCELLENT. ALL **RIGHT. YOU SATISFIED?** ALL RIGHT, SO I'M GOING TO BRING THIS ITEM UP TO A VOTE. NOW, SINCE IT WAS PULLED, I'D LIKE TO BRING UP ITEM 8D FOR VOTE. CAN I GET A FIRST AND A SECOND? WE'RE ON 8 O. I DON'T KNOW WHY I'M OBSESSED WITH 8D **RIGHT NOW.** THE MOTION HAS BEEN FIRST, MOTION HAS BEEN MOVED AND SECONDED. CLERK HART, CAN YOU PLEASE CALL THE ROLL? YES. BEGINNING WITH COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASEGAWA. AYE, THANK YOU. COMMISSIONER MOHAMED AYE. THANK YOU, AND COMMISSIONER CHO. AYE. THANK YOU. FOUR AYES AND ZERO NAYS FOR THIS ITEM. EXCELLENT. ALL RIGHT. SO WE'RE GOING TO MOVE ON TO. THE MOTION HAS PASSED. YES. THANK YOU. THANK YOU. WE'RE MOVING ON TO THE SECOND ITEM OF THE CONSENT AGENDA THAT HAS BEEN PULLED, AND THAT IS EIGHT P. PLEASE INTRODUCE THE ITEM. THANK YOU. I'LL GO AHEAD AND READ IT INTO THE RECORD AND TURN IT OVER TO EXECUTIVE DIRECTOR METRUCK TO INTRODUCE. THIS IS ITEM EIGHT P AUTHORIZATION FOR THE EXECUTIVE DIRECTOR TO SIGN A THREE YEAR INTERLOCAL AGREEMENT WITH THE UNIVERSITY OF WASHINGTON SEA GRANT PROGRAM SUSTAINABILITY I'M SORRY, SUBSTANTIALLY IN THE FORM ATTACHED, WITH MINOR CHANGES TO BE APPROVED BY LEGAL COUNSEL TO ALLOW THE PORT TO HOST ONE 12 MONTH SEA GRANT FELLOWSHIP POSITION ANNUALLY FROM SEPTEMBER 2022 THROUGH OCTOBER 2025, WITH A MAXIMUM EXPENDITURE OF \$150.000. COMMISSIONERS AS I SAID IN MY OPENING REMARKS, THE PORT HAS SUCCESSFULLY



HOSTED THREE FELLOWS IN THIS PROGRAM

SINCE SEPTEMBER 2020. WITH THIS AUTHORIZATION, WE WILL BRING ON FELLOW TO PROVIDE CAPACITY FOR HABITAT RELATED WORK THAT WE OTHERWISE LACK STAFF TO ACCOMPLISH. WE HAVE WITH US KATHLEEN HURLEY, SENIOR ENVIRONMENTAL PROGRAM MANAGER FOR MARITIME AND ENVIRONMENT AND SUSTAINABILITY. KATHLEEN. I DON'T KNOW IF THERE'S ANYTHING COMMISSIONERS, DO YOU HAVE QUESTIONS OR YEAH. WE DO HAVE A PRESENTATION IF WE'D LIKE TO HEAR DEEPER. I WANTED TO MAKE SURE THAT CLARIFY FOR ME AND US THAT WE'VE HAD LIKE, THREE HURSTMAN FELLOWS IN THE PAST, BUT THIS IS THE FIRST TIME WE'RE TAKING ON A KEYSTONE FELLOW, RIGHT? THAT IS CORRECT, COMMISSIONER. AND THANK YOU, EXECUTIVE METRUCK, FOR THE INTRODUCTION. WE HAVE HOSTED THIS THREE HIRSHMAN FELLOWS SINCE SEPTEMBER OF 2020 AND BASED ON THAT EXPERIENCE, THE PORT WAS ACTUALLY APPROACHED BY THE SEAGRANT PROGRAM AND ASKED TO CONSIDER HOSTING A KEYSTONE FELLOW FOR THIS COMING FELLOWSHIP PERIOD. AND FOR THOSE WHO AREN'T FAMILIAR WITH THE PROGRAM, THE KEYSTONE FELLOW PROGRAM IS A NEW PROGRAM WITHIN SEAGRANT, AND IT SEEKS TO BROADEN PARTICIPATION IN MARINE AND COASTAL PROFESSIONS, MAKING THEM MORE INCLUSIVE OF THE FULL DIVERSITY OF OUR COMMUNITIES AND RESPONSES TO THEIR NEEDS AND PERSPECTIVES. SO SPECIFICALLY, THE KEYSTONE FELLOWSHIP RECRUITS AND ENGAGES EARLY CAREER PROFESSIONALS WHO ARE UNDERREPRESENTED IN THE MARINE SCIENCE, POLICY AND INDUSTRY WORKFORCE. AND SO YOU ARE CORRECT IN THAT THIS COMING YEAR, BEGINNING IN EARLY OCTOBER, WE WILL BE HOSTING OUR FIRST KEYSTONE FELLOW. PAST HOST AGENCIES HAVE INCLUDED THE SEATTLE AQUARIUM AND I BELIEVE, THE WASHINGTON DEPARTMENT OF ECOLOGY. I SALUTE YOU FOR TAKING ON YET OUR FOURTH FELLOW, AND I'M REALLY LOOKING FORWARD TO THE SUCCESS OF HEARING ABOUT THE SUCCESS OF THIS ONE. HAVE YOU ALREADY MADE THE SELECTION? I ASSUME IF IT'S OCTOBER, THAT THIS DECISION HAS ALREADY BEEN SELECTED AND I WAS JUST WONDERING WHAT THE PROCESS WE WENT THROUGH IN REACHING OUT TO THE COMMUNITY. ABSOLUTELY. THE SEAGRANT FELLOWS ARE EMPLOYEES OF THE UNIVERSITY OF WASHINGTON. HOWEVER, THEY SIT WITHIN OUR PORT MARITIME HABITAT ENVIRONMENT TEAM AND THEY ARE A FULL TEAM MEMBER TAKING ON ROLES WITHIN OUR TEAM. AS SUCH. THE UNIVERSITY OF WASHINGTON SEA GRANT PROGRAM ADMINISTERS THE OUTREACH AND INTERVIEW PROCESS. WE AT THE PORT



FOR THE HERSHMAN FELLOWSHIP AND FOR THE KEYSTONE PARTICIPATE IN REVIEWING THE FINALISTS AND THEN ALSO IN THE INTERVIEW PROCESS, THE HERSHMAN AND THE KEYSTONE INTERVIEW PROCESSES ARE SLIGHTLY DIFFERENT JUST BECAUSE OF, I THINK, HOW NEW THE KEYSTONE PROGRAM IS. AND SO WE RELY ON THE UNIVERSITY OF WASHINGTON TO REACH OUT TO THESE DIFFERENT GROUPS. NOTE THAT THESE FELLOWS WHO COME IN ARE GRADUATE STUDENTS. THAT IS ONE OF THE REQUIREMENTS OF THE PROGRAM IS THEY'RE MASTERS OR PHD STUDENTS WHO ARE COMING INTO THE PROGRAM. SO IT IS SPECIFICALLY TARGETED AT GRADUATE STUDENT FELLOWS. ALL RIGHT? JUST NOT TO BELABOR IT. SO THEY HAVE TO BE UNIVERSITY OF WASHINGTON GRADUATES. THEY CAN BE PART OF THE SEA GRANT UNIVERSITY. SO OFTEN THEY ARE UNIVERSITY OF WASHINGTON STUDENTS. MOST OF THE CANDIDATES THAT I HAVE SEEN THUS FAR IN MY PARTICIPATION HAVE BEEN UNIVERSITY OF WASHINGTON PRIMARILY. THAT SAID, I BELIEVE THAT OTHERS COULD APPLY. ALL RIGHT, SO THERE'S A COHORT. THE UW MAKES THE FIRST CUT AND THE PORT BEING THE HOST MAKES THE FINAL CUT. IT'S MORE STRUCTURED LIKE A MATCHING PROGRAM IN THAT THE FELLOW APPLICANTS, THEY PRESENT THEIR KIND OF PROFILES TO ALL THE HOST AGENCIES, AND THEN ALSO THE HOST AGENCIES PRESENT WHO WE ARE TO THE APPLICANT POOL. AND THEN BOTH ENTITIES BASICALLY RANK EACH OTHER. AND THEN THE SEA GRANT PROGRAM ATTEMPTS TO MATCH THE APPLICANTS AND THE HOST AGENCIES AS BEST AS THEY CAN. THAT SOUNDS LIKE A VERY COLLABORATIVE PROCESS. SO DO WE HAVE A WINNER? WE DO. WE HAVE A FELLOW WHO WILL BE STARTING IN THE FIRST WEEK OF OCTOBER. AND SHE IS A STUDENT IN THE SCHOOL OF AQUATIC SCIENCES AND FISHERIES AND HAS A DEEP BACKGROUND IN FISHERIES AND HABITAT RESTORATION AND COMMUNITY ENGAGEMENT. THOSE ARE AREAS IN WHICH SHE'LL WORK. WE ANTICIPATE THAT SHE WILL WORK WHILE AT THE PORT. HOW WE STRUCTURE THE PROGRAM, HOWEVER, IS THAT IT'S A COLLABORATIVE PROCESS IN THAT WE HAVE A PORTFOLIO OF WORK THAT WE HOPE AND EXPECT THE FELLOW TO WORK ON. BUT THEN WE ALSO LEAVE SPACE TO WORK WITH A FELLOW TO IDENTIFY WHAT THEIR PARTICULAR INTERESTS ARE, WHERE THEY WOULD LIKE TO GROW, WHAT OPPORTUNITIES THEY MIGHT SEE, AND THEN WORK WITH THEM TO ALSO ENSURE THAT IT'S A BENEFICIAL EXPERIENCE FOR THE FELLOW. SO IT IS A VERY MUCH A COLLABORATIVE PROCESS IN TERMS OF IDENTIFYING THE PARTICULAR WORK



PRODUCTS THAT THEY'LL BE FOCUSED ON THROUGHOUT THEIR FELLOWSHIP HERE. SHE SOUNDS LIKE A POTENTIAL PROTEGE. YEAH, WELL, ACTUALLY, SHE CAME FROM THE SAME SCHOOL I DID. THAT'S EXACTLY WHAT I'M SAYING. WE'LL HAVE TO SEE HER. WHEN I FIRST ASKED I HAVE A KELP FELLOW IN THE OFFICE. THAT'S WHEN WE DISCOVERED THIS PROGRAM, SO ANYWAY, THANK YOU FOR EXPLORING AND EMBRACING THIS PROCESS. I WANT TO MAKE SURE IF WE HAVE OTHER GRADUATE STUDENTS WE KNOW OF TO ENCOURAGE THEM TO PARTICIPATE WE CAN USE THIS AT THE PORT. AND THANK YOU FOR SHARING THAT WITH US. ALL. THANK YOU, KATHLEEN. I'M SURE IF IT WAS UP TO COMMISSIONER MOHAMED, THEY WOULD BE ALL UW GRADS, SO WITH THAT, AND WITHOUT ANY FURTHER QUESTIONS FROM MY FELLOW COMMISSIONERS, I'LL GO AHEAD AND ASK FOR A MOTION AND A SECOND. SO MOVED. SECOND. ALL RIGHT, THE MOTION HAS BEEN MOVED AND SECONDED. PLEASE CALL THE ROLL FROM ITEM EIGHT P. THANK YOU. BEGINNING WITH COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER HASEGAWA. AYE. THANK YOU. COMMISSIONER MOHAMED. AYE. THANK YOU. AND COMMISSIONER CHO. AYE. THANK YOU. THERE ARE FOUR AYES AND 0 NAYS FOR THIS ITEM. THE MOTION PASSES. THANK YOU VERY MUCH, COMMISSIONERS. THANK YOU, CLERK HART, AND THANK YOU, ALL THOSE ON THE STAFF WHO STOOD BY TO ADDRESS THOSE ITEMS THAT HAVE BEEN PULLED. MOVING ON IN THE AGENDA, WE HAVE TWO NEW BUSINESS ITEMS TODAY, CLARK, PLEASE READ THE ITEM INTO THE RECORD. WE'LL THEN HEAR FROM EXECUTIVE DIRECTOR METRUCK TO INTRODUCE THE ITEM. THANK YOU. THIS IS AGENDA ITEM TEN A AUTHORIZATION FOR THE EXECUTIVE DIRECTOR TO EXECUTE CONTRACTS FOR THE 2022-2023 SOUTH KING COUNTY COMMUNITY IMPACT FUND IN AN AMOUNT NOT TO EXCEED \$3,250,000. COMMISSIONERS, THIS IS A REQUEST TO AUTHORIZE THE EXECUTIVE DIRECTOR TO EXECUTE CONTRACTS NOT TO EXCEED 3.25 MILLION FOR CYCLE THREE OF THE SOUTH KING COUNTY FUND. WE WILL HEAR OUR OFFICE OF EQUITY DIVERSITY, INCLUSION AND EXTERNAL RELATIONS STAFF TALK ABOUT THE STATUS OF THE PROGRAM, INCLUDING EXAMPLE, PROJECTS FUNDED SO FAR, TOTAL FUNDS SPENT OR COMMITTED TO DATE, AND PROGRAM SUCCESSES AND CHALLENGES. IN THE FIRST TWO CYCLES, THE PORT HAS SUPPORTED MANY INNOVATIVE PARTNERSHIPS WITH DIVERSE COMMUNITY LED ORGANIZATIONS IN SOUTH KING COUNTY, BUILDING STRONG EQUITY BASED PARTNERSHIPS TO PROMOTE ENVIRONMENTAL IMPROVEMENTS, WMBE SMALL



BUSINESS SUPPORT AND ECONOMIC RECOVERY. AND PORT RELATED INDUSTRIES. AND WE HAVE A NUMBER OF PRESENTERS HERE, BUT I'M GOING TO INTRODUCE THERE YOU ARE, BOOKDA, OVER THERE I GOT TO LOOK UP. SO, INTRODUCE OUR SENIOR DIRECTOR OF OUR OFFICE OF EQUITY DIVERSITY INCLUSION BOOKDA. THANK YOU, STEVE. GOOD AFTERNOON. COMMISSIONER AND EXECUTIVE DIRECTOR METRUCK. IT'S A PLEASURE TO BE HERE WITH YOU TODAY. TODAY YOU'RE GOING TO HEAR SOME REALLY BEAUTIFUL STORIES ABOUT THE AMAZING WORK THAT OUR COMMUNITY PARTNERS ARE ENGAGED IN AS A RESULT OF SOUTH KING COUNTY FUND. I THINK YOU KNOW THAT SOUTH KING COUNTY FUND IS A PARTNERSHIP BETWEEN THE EXTERNAL RELATIONS DEPARTMENT AND THE OFFICE OF EQUITY. WE WORK TOGETHER REALLY HARD FOR THE LAST FOUR YEARS TO FIGURE OUT THE DETAILS OF HOW TO SET UP THE FUND. THE EXTERNAL RELATIONS DEPARTMENT IS IN CHARGE OF THE ENVIRONMENTAL GRANTS, AND THE OFFICE OF EQUITY IS IN CHARGE OF THE ECONOMIC RECOVERY DOLLARS. THE GOAL OF THE PROGRAM IS TO BUILD EQUITY BASED PARTNERSHIPS WITH NEAR PORT COMMUNITIES IN SOUTH KING COUNTY. THE COMMUNITIES ARE. OF COURSE. AS YOU KNOW. INCREDIBLY DIVERSE IN SOUTH KING COUNTY AND EXPERIENCE SOME OF THE MOST IMPACTS FROM SYSTEMIC RACISM. ECONOMIC INEQUITIES AND ENVIRONMENTAL INJUSTICE. AS WELL AS THE IMPACTS OF COVID IN THE LAST TWO YEARS. WHILE WE FUNDED MANY INCREDIBLE PROJECTS IN THE FIRST TWO ROUNDS OF THE RFPS THAT WE'VE RELEASED WE CONTINUE TO FACE SOME BARRIERS IN ACTUALLY HAVING AUTHENTIC RELATIONSHIPS WITH COMMUNITY ORGANIZATIONS. SOME OF THESE BARRIERS INCLUDE A COMPLEX AND LENGTHY CONTRACTING PROCESS WITH THE PORT, LACK OF SHARED UNDERSTANDING AND CLEAR DEFINITIONS OF WHAT THE PORT IS, WHAT PORT RELATED INDUSTRIES ARE, PEOPLE BEING FAMILIAR WITH THE PORT, THE BURDEN, SOME THREE TO ONE MATCH REQUIREMENTS THAT WE HAVE FOR THE ENVIRONMENTAL GRANTS, AND THE ABILITY TO PROVIDE ESSENTIAL SERVICES TO SUPPORT OUR MOST VULNERABLE COMMUNITIES. THE OFFICE OF EQUITY HAS WORKED REALLY HARD, AS I MENTIONED, WITH MANY PARTNERS AT THE PORT, AND I'M JUST MENTIONING SOME, I THINK OF MEMBERS OF THE EXTERNAL RELATIONS TEAM, CPO OFFICE, LEGAL TEAM, COMMISSION STAFF. ALL OF US ARE COMMITTED TO CONTINUING TO MAKE PROGRESS. TO CONFRONT THESE SYSTEMIC BARRIERS AND TO ACTUALLY BUILD AUTHENTIC RELATIONSHIPS WITH OUR COMMUNITIES. AND



WE'RE THANKFUL FOR THE OPPORTUNITY THAT THIS FUND PROVIDES US TO PUSH THE BOUNDARIES ON WHAT IT MEANS FOR THE PORT TO BE IN GOOD RELATIONSHIP. BECAUSE OF THIS FUND, WE'RE INVESTING NOT ONLY IN THE COMMUNITIES AND COMMUNITY LED IDEAS, BUT WE'RE ALSO INVESTING IN THE PEOPLE OF SOUTH KING COUNTY. I'M REALLY GLAD TO HAVE THREE INCREDIBLE MEMBERS OF OUR TEAMS WITH US TODAY. GUADALUPE TORRES, WHO'S RECENTLY JOINED THE OFFICE OF EQUITY. ANDY GREGORY FROM THE EXTERNAL RELATIONS TEAM. AND ELAISE AIDEN. I'M GOING TO TURN OVER TO ELISE TO GET US STARTED. THANK YOU, BOOKDA, AND THANK YOU. GOOD AFTERNOON, COMMISSIONERS. GOOD AFTERNOON, EXECUTIVE METRUCK. SO TODAY I WILL KIND OF KICK US OFF HERE AND WE CAN GO TO THE NEXT SLIDE AND DO A QUICK OVERVIEW. I WILL TALK A LITTLE BIT ABOUT THE REQUEST TODAY, THE PROGRAM BACKGROUNDS FUND, FINANCIAL SNAPSHOT, AND THEN WE'LL GO THROUGH AND TALK ABOUT SOME OF THE COMMUNITY PROJECTS BETWEEN THE ECONOMIC RECOVERY AND ENVIRONMENTAL GRANTS. WE'LL HAVE ANDY TALK ABOUT SOME OF THE SUCCESSES AND CHALLENGES THAT BOOKDA MENTIONED AND SOME OF OUR PROGRAMMATIC IMPROVEMENTS AND OUR NEXT STEPS. NEXT SLIDE, PLEASE. SO TODAY WE ARE REQUESTING PERMISSION TO AUTHORIZE THE EXECUTIVE DIRECTOR TO INITIATE THE PROCUREMENT PROCESS FOR THE 2022-2023 SOUTH KING COUNTY COMMUNITY IMPACT FUND, NOT TO EXCEED 3.25 MILLION. SO WE LAUNCHED THE FUND IN 2020 TO BUILD, AS BOOKDA MENTIONED, EQUITY BASED PARTNERSHIPS WITH NEAR PORT COMMUNITIES. AND THIS FUND DIRECTLY SUPPORTS AN ALLIANCE WITH FOUR OF OUR CENTURY AGENDA GOALS. THAT INCLUDES GOAL ONE RESPONSIBLY INVESTING IN ECONOMIC GROWTH OF THE REGION AND ALL OF ITS COMMUNITIES. GOAL FOUR BE THE GREENEST AND MOST ENERGY EFFICIENT PORT IN NORTH AMERICA. AND GOAL FIVE BECOME A MODEL FOR EQUITY, DIVERSITY AND INCLUSION AND BE A HIGHLY EFFECTIVE PUBLIC AGENCY. AND SO WE HAVE THREE PRIMARY PROGRAMS UNDER THE SOUTH KING COUNTY COMMUNITY IMPACT FUND, THE ECONOMIC RECOVERY ENVIRONMENTAL GRANTS AND THE WMBE SMALL BUSINESS UNDER OUR ECONOMIC DEVELOPMENT DEPARTMENT. SO THIS IS REALLY CROSS DEPARTMENTAL EFFORT TO GET THESE DOLLARS OUT TO COMMUNITY. SO THESE PROGRAMS PROVIDE AN OPPORTUNITY TO HAVE DEEP COMMUNITY ENGAGEMENT AND CAPACITY BUILDING FOR COMMUNITY BASED ORGANIZATIONS AND NEARPORT



COMMUNITIES. PARTICULARLY BLACK. INDIGENOUS AND PEOPLE OF COLOR LED ORGANIZATIONS IN SOUTH KING COUNTY. I ALSO WANT TO HIGHLIGHT THAT WE LAUNCHED A MULTI YEAR FUNDING OPTION IN ROUND TWO TO HELP CREATE MORE SUSTAINABLE PROJECTS AND PARTNERSHIPS FOR BOTH THE ENVIRONMENTAL AND ECONOMIC RECOVERY GRANTS. NEXT SLIDE. NOW I'D LIKE TO PROVIDE A SNAPSHOT OF OUR INVESTMENTS TO DATE, THE PORT COMMITTED TO \$10 MILLION FROM 2019 TO 2024. SO FOR THE ECONOMIC RECOVERY FUND, WE HAVE COMMITTED TO \$4 MILLION FOR 22 PROJECTS, INCLUDING TWELVE MULTI YEAR PROJECTS. THE ENVIRONMENTAL PROGRAM HAS FUNDED 32 PROJECTS, INCLUDING TEN MULTI YEAR FUNDED PROJECTS. AND OUR WMBE SUPPORT PROJECTS HAVE TWO ROUNDS OF \$250,000 EACH ROUND. AND THEN WE ALSO JUST BROUGHT ON OUR COMMUNITY CAPACITY BUILDING CONSULTANT SILIANA CONSULTING AT \$400,000. ANDY WILL SPEAK TO THAT A LITTLE BIT LATER IN THE PRESENTATION. THAT TAKES US TO THE REQUEST FOR TODAY, THE 3.25 MILLION FOR OUR CYCLE THREE, WHICH IS LAUNCHING THIS WEEK ACTUALLY. AND WE DO HAVE A REMAINING BALANCE OF ABOUT \$940,000. AND THESE FUNDS WILL CONTINUE TO ROLL OVER TO SUPPORT PROJECTS AND PROVIDE A CUSHION SO THAT WE ARE RESPONSIVE TO EMERGING COMMUNITY NEEDS AND ORGANIZATIONAL NEEDS. SO NOW I WILL HAND IT OVER TO MY COLLEAGUE TO SHARE A LITTLE BIT ABOUT THE ECONOMIC RECOVERY AND I'LL GO BACK AND TALK MORE ABOUT THE ENVIRONMENTAL GRANT. THANK YOU. GOOD AFTERNOON. I'M SORRY, CAN WE TRY AND GET RID OF THIS? THANK YOU. SO THIS SLIDE SPEAKS TO THE ECONOMIC RECOVERY PORTION OF THE GRANT THAT YIELDS THE HIGHEST INVESTMENT. AND LISTED ARE THE TWELVE OUTSTANDING COMMUNITY NONPROFITS THAT WE'RE PARTNERING WITH AND THAT WE'RE INVESTING IN. AND I'D LIKE TO HIGHLIGHT A COUPLE ASPECTS OF THIS COHORT OF PARTNERS. ONE IS THAT IT REALLY IS REFLECTIVE OF THE BEAUTY OF CULTURAL DIVERSITY AND ETHNICITY IN SOUTH KING COUNTY, NOT ONLY IN THAT ASPECT BUT GEOGRAPHICALLY. SO WE ARE REPRESENTING, THESE ORGANIZATIONS ARE REPRESENTING SOUTH KING COUNTY WELL AND STRONGLY. SECOND, THERE IS DIVERSITY IN THE SCOPES OF THEIR WORK. SO WE ARE SEEING PROJECTS THAT ALIGN SUPPORTED AND PORT RELATED INDUSTRIES SUCH AS AVIATION, MARITIME, CONSTRUCTION AND GREEN JOBS AND GREEN CAREERS. THERE IS A BROAD SPECTRUM OF THEIR SCOPES OF SERVICES THAT COVER THOSE AREAS. AND THIRD, THERE IS A DIVERSITY



IN THE LEVEL OF ENGAGEMENT WITH THESE ORGANIZATIONS. SO SIX OF THE TWELVE WERE FUNDED IN CYCLE ONE. SO THIS IS AN OPPORTUNITY OF CONTINUITY AND FURTHER ENGAGEMENT WITH THESE PARTNERS. BUT ALSO CREATING SPACE. 50% ARE NEW PROJECTS. SO WE'RE ALLOWING FOR THIS OPPORTUNITY FOR INNOVATION AND CREATIVITY TO EXIST. THAT IS THE STRENGTH OF THIS PARTNERSHIP. AND I WOULD LOVE TO TELL YOU STORIES ABOUT EACH ONE OF THESE AMAZING PARTNERS, BUT TODAY I'M GOING TO FOCUS ON ONE. NEXT SLIDE, PLEASE. AND THAT IS KEY TECH LABS. AND KEY TECH LABS WAS FOUNDED BY TWO SIBLINGS FROM SOUTH KING COUNTY THAT WERE PURSUING THE GREEN CAREER ROUTE. AND THEY HAD A VERY NARROW EXPERIENCE IN OPPORTUNITIES. WHAT THEY WERE SEEING IS THERE'S THIS SMALL ROUTE, AND YET AS THEY DEVELOPED AND GREW, THEY WERE ABLE TO SEE THAT THIS IS FAR BROADER. THERE IS MORE OPPORTUNITY, AND PARTICULARLY THINKING ABOUT OUR YOUTH OF COLOR IN SOUTH KING COUNTY. WE WANT THEM TO HAVE ACCESS TO THOSE OPPORTUNITIES, ALL OF THOSE OPPORTUNITIES. SO THIS IS THE FOCUS OF THEIR PURPOSE. AND THAT IS TO BRING THE YOUTH TOGETHER, TEACH THEM NOT ONLY USING A HYBRID MODEL AND TEACHING SORT OF THOSE CLASSROOM SKILLS, BUT ALSO ALLOWING HANDS ON APPROACH AND LEARNING. ONE EXAMPLE IS BUILDING OF A GREENHOUSE. SO WORKING IN THE CLASSROOM SETTING, UNDERSTANDING THE SCHEMATICS, THE DESIGN AND THE COMPLEXITY OF THE LEARNING PROCESS, BUT THEN GOING TO AN URBAN GARDEN IN THEIR COMMUNITIES, BUILDING IT AND UNDERSTANDING, WOW, THERE ARE CHALLENGES WHEN YOU'RE LEARNING SOMETHING AND WHEN YOU'RE ACTUALLY BUILDING IT WITH YOUR HANDS AND BEING ABLE TO UNDERSTAND THOSE NUANCES AND GAIN FROM THAT EXPERIENCE. WHAT THEY'RE INVESTING IN SOME OF THE PROJECTS ARE STORM WATER MANAGEMENT, URBAN GARDENING, GREENHOUSE CONSTRUCTION, GREEN CONSTRUCTION PROJECTS, AND WORKFORCE DEVELOPMENT. AND SOLAR. SOLAR IS A BIG PIECE HERE. THEY HAVE TAKEN THIS PROJECT AND JUST FLOURISHED. AND ONE FUN FACT ABOUT THIS ORGANIZATION IS THAT THEIR FIRST EVER GRANT WAS AN ACE GRANT FROM THE PORT OF SEATTLE FOR \$10,000. TODAY WE'RE CELEBRATING A \$250,000 INVESTMENT IN THIS KIND OF LEARNING, GROWING, AND TECHNOLOGY. AND IT'S SUCH A STRONG ALIGNMENT WITH THE PORT'S VISION OF BEING THE GREENEST PORT IN NORTH AMERICA. AND THIS IS HOW WE GET THERE. SO I'LL GO AHEAD AND TALK



A LITTLE BIT ABOUT OUR ENVIRONMENTAL GRANTS PROGRAM. IF YOU COULD GO TO THE NEXT SLIDE, PLEASE. SO HERE'S A SNAPSHOT OF OUR CYCLE TWO FUNDED GROUPS. OUR COHORT IS ABOUT 40% NEW GRANTEES. AND SO WE HAVE PROJECTS RANGING FROM ANYWHERE TO REMOVING INVASIVE PLANTS, PLANTING NATIVE TREES. WE'VE GOT ART PROJECTS, FOR EXAMPLE, WITH THE DES MOINES MEMORIAL DRIVE PRESERVATION ASSOCIATION, BEAUTIFYING THE MEMORIAL DRIVE WITH SIGNAL BOXES FILLED WITH ART. WE'VE GOT TOROS CYCLING CLUB, AMIGOS LATINOS BURIEN, WHO ARE COMMUNITY DRIVEN PROJECTS BOTH IN BURIEN TO SUPPORT FAMILIES AND BEAUTIFUL LAKES CLEAN UP. AND THEN WE'VE GOT THE BHUTANESE COMMUNITY RESOURCE CENTER, WHO'S CONTINUING THE EDUCATIONAL PROGRAMS TO HELP WITH TEACHING CLASSES AROUND CONSERVATION, RECYCLING TO LOCAL BHUTANESE COMMUNITY MEMBERS IN TUKWILLA. AND WE'VE GOT MORE CLASSES BEING TAUGHT THROUGH TILTH ALLIANCE AND GREEN JOBS. AND DEFINITELY THE LAST ONE THAT I KIND OF WANT TO HIGHLIGHT REAL QUICK BEFORE WE GO ONTO THE NEXT SLIDE IS MOUNTAINS TO SOUND GREENWAY TRUST. THIS IS THEIR FIRST TIME THAT THEY'RE WORKING IN SOUTH KING COUNTY. AND SO THEY SPECIFICALLY PUT DOLLARS AWAY TO DO THE COMMUNITY ENGAGEMENT WORK IN THE CAPACITY BUILDING BECAUSE THEY SAW AND HEARD ABOUT THE WORK THAT OTHER ORGANIZATIONS HAVE BEEN DOING IN SOUTH KING COUNTY THROUGH THIS FUND. NEXT SLIDE. PLEASE, AND SO I JUST WANT TO HIGHLIGHT TWO MORE ORGANIZATIONS. SERVE ETHIOPIANS OF WASHINGTON. THANK YOU, COMMISSIONER MOHAMED, FOR JOINING US SATURDAY FOR A SITE TOUR TO SEE SOME OF THESE PROJECTS. AND IT WAS REALLY AMAZING TO SEE THE FOREST STEWARDS OUT. IT WAS ABOUT 45 COMMUNITY MEMBERS IN ANGLE LAKE PARK WORKING CLOSELY WITH FORTERRA, WHO WE FUNDED TO BUILD OUT WHAT FOUR STEWARDS SHOULD BE DOING, HOW THEY CAN TAKE CARE OF THEIR COMMUNITIES, AND THE BEAUTIFUL PROPERTIES THAT WE HAVE IN SOUTH KING COUNTY. AND SO IT'S KIND OF FULL CIRCLE TO SEE THIS GROWTH. AND I REALLY ENJOYED SPENDING TIME WITH THEM. AND THEN WE'VE GOT TILTH ALLIANCE, WHO WILL CONTINUE TO DO THEY'RE WORKING IN FIVE OF OUR SIX CITIES, RIGHT? SO THEY'RE REALLY **BUILDING OUT 25 COMMUNITY** ORGANIZERS TO TRAIN THEM ON BEING FOREST STEWARDS, ON HOW TO MAKE A REALLY BEAUTIFUL COMMUNITY GARDENS AND KEEP OUR PROJECTS SUSTAINABLE. AND THEY'VE BOTH BEEN FUNDED FOR THE NEXT THREE YEARS.



GO TO THE NEXT SLIDE. AND SO I WILL QUICKLY TALK ABOUT SOME OF OUR CYCLE ONE OUTPUTS. OUR CYCLE ONE GROUP, WE FUNDED 14 ORGANIZATIONS, SIX OF THEM IDENTIFIED AS BIPOC LED ORGANIZATIONS. WE HAD 654 TREES PLANTED, WE'VE HAD 2935 HOURS OF VOLUNTEER TIME. AND THAT DOESN'T INCLUDE THE STIPENDS THAT OTHER ORGANIZATIONS ARE PAYING FOR THEIR YOUTH TRAINING PROGRAMS, AND THEN WE'VE HAD OVER 3000 EDUCATIONAL AND TRAINING HOURS. AND THAT'S JUST CYCLE ONE. SO WE'RE LOOKING FORWARD TO SEEING WHAT CYCLE TWO OUTPUTS LOOK LIKE WHEN THEIR REPORTS ARE COMING OUT NEXT YEAR. NEXT SLIDE, PLEASE, AUBREE. SO THE ECONOMIC RECOVERY, CYCLE ONE AND CYCLE TWO, THAT SHOULD INCLUDE CYCLE TWO OUTPUTS AND OUTCOMES. SO WE'VE FUNDED 22 PROJECTS TO DATE. TEN FROM CYCLE, 12 FROM CYCLE TWO. THE MAJORITY BIPOC LED. WHEN WE SPEAK ABOUT QUANTITATIVE OUTPUTS AND OUTCOMES, THE OUTCOMES ARE STILL BEING DEVELOPED, AND WE ARE MEASURING THESE. WE'VE HAD SOME CHALLENGES WITH THAT BECAUSE, NUMBER ONE, THE PROJECTS JUST ENDED. THEY ENDED IN JUNE, SORRY. ALSO, MANY OF THE PROJECTS THAT WE FUNDED WERE PRE APPRENTICESHIP OR APPRENTICESHIP PROGRAMS. SOME OF THESE APPRENTICESHIP PROGRAMS ARE 18 MONTHS, TWO YEARS, AND SO TO SAY HOW MANY HAVE YOU ACCOMPLISHED IN TWELVE MONTHS DOESN'T ACCURATELY REFLECT THE NUMBERS. SO WE ARE ACTIVELY THAT'S PART OF MY ROLE, COLLECTING THE DATA AND TELLING THE STORY. WE'RE HOLDING OURSELVES ACCOUNTABLE AND WE'RE HOLDING OUR PARTNERS ACCOUNTABLE. THERE'S ONE ASPECT THAT I THINK IS REALLY IMPORTANT TO THIS DATA COLLECTION AND THE TELLING OF THE STORY. AND THAT IS THE QUALITATIVE OUTCOMES AND OUTPUTS. AND THAT IS BECAUSE THIS IS A RICH STORY, ESPECIALLY WHEN WE ARE TALKING ABOUT IMMIGRANTS AND REFUGEES WHEN THEY'RE ON THIS JOURNEY, AND HOW IMPORTANT IT IS TO LOOK AT THAT WHOLE STORY. BECAUSE IN THIS JOURNEY, THERE ARE MANY BARRIERS AND OBSTACLES THAT THEY HAVE TO OVERCOME. AND SOMETIMES THEY MAY STUMBLE, SOMETIMES THEY MAY FALL. AND OUR JOB AS A GOOD PARTNER IS TO BE THERE IN THOSE TIMES AND TO WALK THAT JOURNEY WITH THEM AND TO CELEBRATE THE TIMES THAT THEY GET UP AND MOVE FORWARD TO THOSE END GOALS. AND SO THAT IS PART OF THE STORY THAT IS VERY IMPORTANT TO TELL WHEN WE'RE LOOKING AT THE OUTCOMES AND THE DATA THAT WE SEEK. SO MORE TO COME. MORE TO COME, MORE INFORMATION.



THE THIRD AREA THAT THE FUND SUPPORTS

IS THE WMBE SUPPORT PROGRAMS. WOMEN MINORITY BUSINESS ENTERPRISE. AND THE BEAUTY OF THIS PROGRAM IS THAT IT REALLY FOCUSES ON LIFTING UP SMALL BUSINESSES. ONE OF THE THREADS THROUGHOUT THESE THREE PROGRAMS IS THE CONCEPT OF MENTORSHIP AND THE ABILITY TO BRING IN BUSINESSES THAT ARE MORE ESTABLISHED, WHO HAVE WEATHERED A FEW STORMS. WHO CAN GUIDE AND SUPPORT NEW BUSINESSES, NEW ENTREPRENEURS, WHO ARE LEARNING ABOUT HOW YOU BUILD A BUSINESS, HOW YOU WEATHER A STORM DURING COVID. AND THAT IS SOMETHING THAT THEY'RE ALL LEARNING TOGETHER. ANOTHER IMPORTANT ASPECT TO CALL OUT ABOUT THESE PROGRAMS IS THE PORT GEN ASPECT. THEY FOCUS ON A MORE ADVANCED CONVERSATION AND MORE LEARNING ON GOVERNMENT CONTRACTING SO THAT SMALL BUSINESSES CAN BE BETTER EQUIPPED AND HAVE THE TOOLS AND THE KNOWLEDGE ABOUT HOW TO NAVIGATE GOVERNMENT CONTRACTING BECAUSE IT IS COMPLEX, IT IS DETAILED. AND SO THIS SIX WEEK PROGRAM REALLY FOCUSES IN ON PROVIDING THE SKILLS AND THE EXPERIENCE AND WALKING THROUGH THOSE PROCESSES TOGETHER. ON THE NEXT SLIDE. SO HERE ARE A COUPLE OF QUOTES IN THIS SLIDE FROM SOME OF OUR COMMUNITY PARTNERS BUILDING CULTURAL GAPS IN EL CENTRO DE LA RAZA. I THINK WHAT THIS MEANS TO ME. TO US IS WHAT'S REFLECTED IS THE ENTHUSIASM, THE APPRECIATION AND THE HOPE FOR A DEEPER ENGAGEMENT WITH THE PORT. AND SO THIS IS AN OPPORTUNITY TO OPEN THAT DOOR AND TO BUILD A DEEPER RELATIONSHIPS. ONE WAY WE'RE DOING THIS IS THROUGH MAKING SURE THAT WE'RE HAVING REGULAR GATHERINGS AND LEARNING SESSIONS SO THAT WE'RE BRINGING THE COHORT TOGETHER AND SPEAKING ABOUT THE CHALLENGES THAT THEY'RE FACING, CELEBRATING THE SUCCESSES THAT THEY'RE HAVING AND SHARING THAT WISDOM. AND ALSO THINKING ABOUT WHAT CAN THE PORT LEARN IN THIS EXPERIENCE? BECAUSE IT'S A TWO WAY STREET, WE ARE LEARNING WITH THEM. AND SO I'M SO EXCITED TO BEGIN THE CYCLE TWO PARTNERSHIP AND THERE'S SO MUCH OPPORTUNITY TO FURTHER ENGAGE WITH COMMUNITY. GREAT. THANK YOU, GUADELUPE AND ELISE AND I'D LIKE TO MOVE ON NOW, TALKING A

LIKE TO MOVE ON NOW, TALKING A LITTLE BIT ABOUT SOME OF THE PROGRAMS SUCCESSES AND CHALLENGES THAT WE'VE EXPERIENCED SO FAR. AS WE'VE STATED, THE GOAL OF THE SOUTH KING COUNTY FUND IS TO DEVELOP EQUITY BASED PARTNERSHIPS WITH OUR NEARPORT COMMUNITIES. AND WE CAN'T DO THAT WITHOUT DEEP COMMUNITY



ENGAGEMENT AND SUPPORT. AND SO REALLY ONE OF THE BIGGEST SUCCESSES THAT WE'VE SEEN OUT OF THIS PROGRAM SO FAR IS THE DEVELOPMENT OF OUR COMMUNITY LIAISON PROGRAM AND THE IMPLEMENTATION OF COMMUNITY ADVISORS IN THE SELECTION PROCESS FOR OUR PROJECT RECIPIENTS. AND SO THIS HAS REALLY GIVEN US AN **OPPORTUNITY TO DEEPEN OUR RELATIONSHIPS** IN SOUTH KING COUNTY SPECIFICALLY TARGETING MULTICULTURAL AND MULTILINGUAL COMMUNITIES AND PROVIDING THOSE COMMUNITIES WITH A SEAT AT THE TABLE AS DECISIONS ARE BEING MADE IN TERMS OF HOW THE FUNDS ARE GOING TO BE SPENT. ADDITIONALLY, WE'VE SEEN AN INCREASE IN EQUITY AND ACCESSIBILITY THROUGH THE HYBRID MEETING MODELS THAT WE'VE IMPLEMENTED. NOW WHEN WE LAUNCHED THIS PROGRAM, IT WAS RIGHT AT THE START OF COVID AND SO THIS IS REALLY A HUGE CHANGE TO ALL OF US, ESPECIALLY THOSE OF US WHO ARE USED TO DOING THIS WORK OUT IN COMMUNITY. AND WHILE THAT PROVIDED EXTREME CHALLENGES TO US AT THE ONSET, WE HAVE REALLY SEEN THE INCREASE IN ACCESS THAT CAN COME THROUGH HYBRID MEETINGS. PROVIDING FOLKS WHO ARE WORKING ON LIMITED TIME OR RESOURCE SCHEDULES TO BE ABLE TO PARTICIPATE VIRTUALLY IN ACTIVITIES. AND FINALLY JUST BUILDING MEANINGFUL RELATIONSHIPS WITH OUR COMMUNITIES THROUGH ENGAGEMENT. AND THIS IS BOTH FROM THE PORT STAFF AS WELL AS THROUGH OUR PARTNERS. SO NEXT SLIDE PLEASE.

ADDITIONALLY, WE CONTINUE TO HAVE SOME CHALLENGES THAT PROVIDE US WITH KEEP US UP AT NIGHT AND CERTAINLY KEEP US THINKING ABOUT HOW TO BETTER THIS PROGRAM AND HOW WE DELIVER THESE SERVICES TO THE COMMUNITY. FIRST AND FOREMOST. WE'D LIKE TO NOTE THAT THESE CONTRACTS ARE ALL REIMBURSABLE AND SO WHAT THAT DOES IS IT REALLY CREATES BARRIERS FOR ORGANIZATIONS WHO DO NOT HAVE A LOT OF CASH ON HAND. MANY GRANTS THAT COME FROM FOUNDATIONS AND OTHER FUNDING SOURCES TEND TO GIVE THE MONEY UPFRONT AND THEN ASK FOR REPORT BACKS ON DELIVERABLES AT THE END. WHEREAS WE ARE REQUIRED TO ENTER INTO REIMBURSABLE CONTRACTS WITH ORGANIZATIONS AND THAT HAS CONTRACTING AND LEGAL IMPLICATIONS FOR THE PORT BUT REALLY CREATES FERRIES FOR ORGANIZATIONS THAT ARE NEW AND UP AND COMING TO BE ABLE TO PARTNER EFFECTIVELY WITH THE PORT. THE THREE TO ONE MATCH, AS WE'VE MENTIONED OVER THE YEARS, CONTINUES TO BE A BARRIER. WE'VE TRIED TO GET TRACTION IN THE STATE LEGISLATURE TO GET THAT MATCH REMOVED, HAVEN'T BEEN SUCCESSFUL WITH THAT.



HOPEFULLY WE'LL BE DOING ANOTHER PUSH IN

THE LONG LEGISLATIVE SESSION NEXT YEAR. BUT IN LIEU OF THAT END GOAL RUN THERE. WE HAVE FOUND SOME GREAT OPPORTUNITIES TO WORK CREATIVELY WITH ORGANIZATIONS AND I THINK AS YOU SAW SOME OF THE ADDITIONAL BENEFITS AND METRICS THAT WE'VE SHARED. WE SEE THAT DUE TO THAT THREE TO ONE MATCH. WE BRING A TREMENDOUS BOTH MONETARY AND NON MONETARY VALUE TO THESE PROJECTS AND HAS KIND OF FORCED OUR HAND IN ACCOUNTING ON THAT AND WE CONTINUE TO PROVIDE INTENSE SUPPORT. AND THEN FINALLY, I JUST LIKE TO NOTE THAT THE CONTRACTING PROCESS CONTINUES TO BE QUITE COMPLEX AND CUMBERSOME FOR ORGANIZATIONS, WITH THE CONTRACTING TAKING UP TO TEN MONTHS TO EXECUTE FROM THE LAUNCH OF THE PROCUREMENT TO THE SIGNING OF FINAL CONTRACTS. WE HAVE WORKED BOTH INTERNALLY WITH OUR PARTNERS AND CPO TO STREAMLINE THIS PROCESS TO MAKE IT MORE FAIR AND EQUITABLE AS WELL AS BRINGING OUTSIDE CONSULTANTS TO HELP SUPPORT THIS. BUT THERE IS MUCH WORK LEFT TO DO HERE. NEXT SLIDE, PLEASE. SO I'D LIKE TO HIGHLIGHT A FEW PROGRAMMATIC IMPROVEMENTS THAT WE'LL SEE GOING FORWARD INTO CYCLE THREE. FIRST, WE LAUNCHED A SERIES OF PRE APPLICATION WORKSHOPS IN AUGUST AND THESE WERE FOR BOTH ENVIRONMENT AND ECONOMIC RECOVERY AND CULMINATED IN THE SITE TOUR THAT ELISE MENTIONED EARLIER TODAY. AND SO THESE APPLICATION WORKSHOPS ARE PREAPPLICATION WORKSHOPS FOCUSED ON THE CORE ELEMENTS OF THE APPLICATION. HELPING PARTNERS TO DEVELOP THEIR PROJECT IDEAS AND UNDERSTAND SOME OF THE MORE CUMBERSOME PARTS OF THE CONTRACTING AND APPLICATION PROCESS. ADDITIONALLY, WE'LL BE ADDING 30 EXTRA MINUTES FOR ORGANIZATIONS REQUIRING LANGUAGE INTERPRETATION TO MAKE THE INTERVIEW PROCESS AND PRESENTATION PROCESS MORE EQUITABLE FOR ENGLISH LANGUAGE LEARNERS. FINALLY, WE'RE ADDING TECHNICAL ASSISTANCE SESSIONS FOR ORGANIZATIONS TO BE ABLE TO REACH OUT TO BOTH REPRESENTATIVE CONTRACT ADMINISTRATOR AS WELL AS A PROGRAM MANAGER FROM EACH PROGRAM ON A WEEKLY BASIS TO PROVIDE TECHNICAL ASSISTANCE ON THE APPLICATION PROCESS. NEXT SLIDE, PLEASE. SPECIFICALLY, FOR THE ECONOMIC RECOVERY PROGRAM, THERE WILL BE AN INCREASE IN WEEKLY OUTREACH AND TECHNICAL SUPPORT TO INCREASE THE WAY THAT WE'RE REACHING OUT TO AND SUPPORTING OUR POTENTIAL APPLICANT ORGANIZATIONS, INCLUDING A COHORT MODEL WHICH INNOVATES THE LEARNING THROUGH SHARED GROUP



STORYTELLING AS WELL AS SHARING OF SUCCESSES AND CHALLENGES, AND MENTORSHIP UPDATING MATERIALS, REVISING AND SIMPLIFYING LANGUAGE IN OUR CONTRACT AND APPLICATION PROCESS WHEREVER POSSIBLE. AND FINALLY, IMPLEMENTING A TWO STEP APPLICATION PROCESS THAT INCLUDES AN ELIGIBILITY CHECKLIST TO DECREASE THE BURDEN ON ORGANIZATIONS FOR COMPLETING THE FULL APPLICATION PACKET. WHICH IS ABOUT SIX PAGES LONG TO ONLY THE ORGANIZATIONS THAT ARE ELIGIBLE TO APPLY. NEXT SLIDE, PLEASE. SO I HAVE A GREAT OPPORTUNITY NOW TO TALK A LITTLE BIT MORE ABOUT OUR COMMUNITY CAPACITY BUILDING CONTRACT THAT ELISE MENTIONED EARLIER TODAY. THE PORT HAS HIRED SILIANA CONSULTING, A 100% WOMEN MINORITY BUSINESS ENTERPRISE AND SOUTH KING COUNTY BASED ORGANIZATION WITH SUB CONSULTANT ONE VIBE MEDIA, ANOTHER MINORITY BUSINESS ENTERPRISE BASED IN SOUTH KING COUNTY, TO SUPPORT GRASSROOTS COMMUNITY CAPACITY BUILDING IN SUPPORT OF THESE VARIOUS PROGRAMS. THIS IS REALLY EXCITING. THIS WAS FOLLOWING A LONG AND ROBUST PROCUREMENT PROCESS AND THIS ORGANIZATION HAS ALREADY HIT THE GROUND RUNNING IN TERMS OF GETTING OUT INTO COMMUNITY. THEY JOINED US ON SATURDAY FOR THE SITE TOUR, COLLECTING VIDEOS AND STORIES. THEY'LL BE PUTTING ON A SERIES OF WORKSHOPS THROUGHOUT THE YEAR, HELPING, AS GUADALUPE MENTIONED EARLIER, WITH THE PORT GEN PROCESS THAT HELPS FOR PROFIT COMPANIES TO BETTER UNDERSTAND THE PORT CONTRACTING PROCESS, WE ENVISION THIS COMMUNITY CAPACITY BUILDING PROCESS TO PROVIDE THE SAME LEVEL OF SUPPORT FOR OUR NONPROFIT PARTNERS, AS WELL AS CONNECTING WITH FISCAL SPONSORSHIP AND OTHER KEY OPPORTUNITIES. ADDITIONALLY. THEY'LL BE PROVIDING INCREDIBLY AUTHENTIC STORYTELLING SO THAT WE CAN SHARE THESE INCREDIBLE STORIES WITH THE REST OF THE COMMUNITY. NEXT SLIDE, PLEASE. SO, FINALLY, TALKING ABOUT A LITTLE BIT ABOUT NEXT STEPS, WE'LL CONTINUE THE ONBOARDING OF SILIANA THROUGH THE NEXT FEW MONTHS AND PROBABLY WORK ON THOSE WORKSHOPS COMMUNITY CAPACITY BUILDING WORKSHOPS EARLY NEXT SPRING. OUR ROUND THREE OF FUNDING IS SET TO LAUNCH ON THURSDAY, WITH BOTH ENVIRONMENTAL AND ECONOMIC RECOVERY PROGRAMS LAUNCHING THE APPLICATION PROCESS. WE WILL ADDITIONALLY BE LAUNCHING AN EVALUATION RFP SOON THIS MONTH. THIS IS IN REGARDS

TO ORDER 2012 THAT WAS PASSED BY THE COMMISSION LATE LAST YEAR THAT REQUIRES A THOROUGH PROGRAM EVALUATION OF THE



SOUTH KING COUNTY FUND BEFORE WE COME BACK TO ASK FOR REAUTHORIZATION NEXT YEAR. AS ELISE MENTIONED THAT SHE WAS DOING THE FUNDING RECAP THERE'S ABOUT \$900.000 LEFT IN THE FUND. WHICH WE SEE AS A GOOD CUSHION TO GET US THROUGH THIS EVALUATION PROCESS AND INTO NEXT YEAR IN CASE THERE ARE ANY UNFORESEEN EXPENSES. BUT WE EXPECT TO COME BACK WITH A THOROUGH AND ROBUST ANALYSIS FROM AN OUTSIDE FIRM IN CLOSE COORDINATION WITH OUR COMMUNITY PARTNERS TO SEE WHAT SYSTEMATIC PROGRAM IMPROVEMENTS WE'D LIKE TO SEE AND WHAT A RECOMMENDED NEXT LEVEL AND COMMITMENT OF FUNDING MIGHT BE FROM THE PORT COMMISSION. SO I WOULD JUST LIKE TO PERSONALLY THANK ALL OF YOU FOR YOUR CONTINUED SUPPORT OF THIS PROGRAM. WE'RE HONORED TO BE ABLE TO WORK ON THIS AT THE NEXUS OF THE PORT AND COMMUNITY AND LOOK FORWARD TO ANY QUESTIONS THAT YOU MIGHT HAVE. THANK YOU. EXCELLENT, EXCELLENT. THANK YOU SO MUCH FOR THAT PRESENTATION. I WILL OPEN IT UP TO QUESTIONS OR COMMENTS FROM COMMISSIONERS. COMMISSIONER HASEGAWA SURE. WELL, I JUST WANT TO APPLAUD THE PORT STAFF AND ALSO THE COMMUNITY LIAISON WHO HAVE BEEN SO HARD AT WORK. THE PROOF IS IN THE PUDDING. HAVING HAD THE OPPORTUNITY TO BE ABLE TO ATTEND YOUR COHORT RECIPIENT SYMPOSIUM, THE ENERGY IN THE ROOM WAS PALPABLE, AND SO TO TAKE THOSE INTENTIONAL STRIDES TO BE ABLE TO HELP FOLKS WHO HAVE BEEN HISTORICALLY EXCLUDED OR THEY'RE HARD TO REACH COMMUNITIES. BE ABLE TO ACCESS AN OPPORTUNITY LIKE THIS IN AN HOUR OF SUCH DIRE NEED IS INCREDIBLY MEANINGFUL AND IT'S ALSO REALLY IMPRESSIVE. AND THAT COHORT MODEL TO JUST FORTIFY THAT EXPERIENCE FOR THEM. IN YOUR OWN WORDS. TO BE ABLE TO BREAK DOWN THE SILOS BETWEEN THEM, IS SOMETHING THAT'S GOING TO MAKE SURE THAT IT LASTS IN THE LONG RUN. YOU REALLY HAVE MY FULL FAITH IN THIS EFFORT AND THE WAY THAT YOU'VE STEWARDED THIS PROGRAM. SO I JUST REALLY WANT TO RECOGNIZE AND APPLAUD YOU. THE PROJECTS, ESPECIALLY THE ONES THAT I SAW AT THE SYMPOSIUM THAT WERE SO FOOD CENTRIC, REALLY STOOD OUT TO ME. AND I CAN ALSO SHARE THAT AS WE ROLL OUT THIS THIRD ROUND OF GRANTS, I'D LOVE TO LEND MY OWN PLATFORM TO HELP AMPLIFY THE **OPPORTUNITY BECAUSE I'VE HEARD FROM MANY** FOLKS, PARTICULARLY IN THE NATIVE HAWAIIAN PACIFIC ISLANDER COMMUNITIES, THAT FOOD INSECURITY SPECIFICALLY HAS IMPACTED THEM, IN PARTICULAR THEIR ELDERS. THEY ARE STILL STRUGGLING AND



I DO THINK THAT THERE'S WIDE OF A NET HAVE CAST HERE. I WOULD LOVE TO BE ABLE TO MAKE SURE THAT FOLKS IN THE NATIVE HAWAIIAN PACIFIC ISLANDER COMMUNITY ALSO ARE AWARE OF THIS GRANT OPPORTUNITY BECAUSE THEY WOULD REALLY BENEFIT FROM THIS COHORT MODEL THAT. YOU'VE BUILT HERE. SO I WANT TO LEND MY PLATFORM TO AMPLIFY THE OPPORTUNITY. REGARDING THAT PROHIBITIVE THREE TO ONE MATCH. WE ARE STILL LEAVING THAT ON OUR LEGISLATIVE AGENDA TO TRY AND BE ABLE TO ADDRESS THAT AND HOPEFULLY BY THE TIME YOUR STUDY COMES BACK, WE HAVE REASSESSED HOW WE WANT TO APPROACH THIS IN THE FUTURE WITH HOPEFULLY MORE FUNDS. HOPEFULLY WE'LL BE ABLE TO ADDRESS THIS AS A BARRIER AS WELL, UNDERSTANDING THAT IT IS INDEED A BARRIER NOW. FINALLY, I WANTED TO SHARE THAT IN SOUTH KING COUNTY WE ALL KNOW THAT NEAR AIRPORT COMMUNITIES ARE DESPERATELY IMPACTED BY THE PORT OPERATIONS AND THEY HAVE SO MUCH TO BENEFIT FROM EXPANDED TREE CANOPY. THE PORT HAS INVESTED \$450,000 TO CREATE AND IMPLEMENT URBAN FOREST MANAGEMENT PLANS IN SOME OF THESE NEAR AIRPORT CITIES TO GUIDE FUTURE TREE CANOPY EXPANSION. IN COLLABORATION WITH FORTERRA AND LOCAL COMMUNITY GROUPS, I'M EXCITED TO SHARE THAT WE'VE BEEN WORKING ON A LAND STEWARDSHIP POLICY THAT WILL DIRECT THE PORT ON HOW TO CARE FOR EVERYTHING THAT WE OWN. IT WILL INCLUDE PRINCIPLES FOR AVIATION AND MARITIME WITH SPECIFIC MEASURABLE GOALS FOR TREE MANAGEMENT AND FOREST STEWARDSHIP. FOR EXAMPLE, 10% TREE CANOPY FOR MARITIME INDUSTRIAL LANDS OR FORMALIZING THAT FOUR TO ONE TREE REPLACEMENT POLICY THAT WE ALREADY PRACTICE. IT COULD ALSO HELP IMPROVE THE HEALTH OF URBAN HOLDINGS, CREEKS AND PARKS. BUT I THINK THAT'S RELEVANT TO THIS CONVERSATION BECAUSE THERE IS, I BELIEVE, AN OPPORTUNITY FOR THE POLICY THAT WE'RE PROPOSING TO BE SUPPORTED BY THE SOUTH KING COUNTY FUND, WHICH CAN LEVERAGE COMMUNITY INTERESTS AS WELL AS OUR ASSETS TO ACHIEVE OUR SHARED GOALS FOR HEALTHY FORESTS, PARKS AND BY EXTENSION, HEALTHY COMMUNITY MEMBERS. SO WE'RE WORKING DILIGENTLY IN THE SUSTAINABILITY, ENVIRONMENT AND CLIMATE COMMITTEE AND I LOOK FORWARD TO INTRODUCING THIS POLICY IN EARLY 2023. THANK YOU. COMMISSIONER HASEGAWA. COMMISSIONER MOHAMED. THANK YOU. WELL, FIRST OF ALL, I JUST WANT TO THANK ALL OF THE STAFF WHO HAVE BEEN WORKING SO HARD ON THE SOUTH KING COUNTY FUND. BEEN OUT IN COMMUNITY WITH ALL OF YOU



SEVERAL TIMES. YOU'VE INVITED ME TO TAKE

A LOOK AT THE PROJECTS THAT ARE HAPPENING. ONE OF THE LAST ONES I THINK I ATTENDED WAS THE SOLAR FESTIVAL, ACTUALLY I WAS WITH YOU GUYS LAST WEEKEND. PRIOR TO THAT, WE WERE TOGETHER AT THE BURIEN SOLAR FESTIVAL AND I GOT TO SEE FIRSTHAND THE WORK THAT KEY TECH LAB IS DOING. AND OFTEN WE SAY WE NEED TO INVEST WHERE THE NEEDS ARE GREATEST AND INVEST IN COMMUNITIES THAT HAVE BEEN IMPACTED THE MOST AND BEING ABLE TO GIVE THEM THE TOOLS AND THE RESOURCES THAT THEY NEED IN ORDER TO PROVIDE AND SUPPORT THEIR COMMUNITY. AND AT THAT SOLAR FESTIVAL THAT WAS LIKE THOSE WORDS WERE LIKE IN ACTION. IT WAS POWERFUL TO SEE THE WORK THAT WAS HAPPENING THERE. THE STORMWATER MANAGEMENT PLANS THAT THEY HAD TO THE SUSTAINABLE TECHNOLOGY THAT URBAN TECH, WHAT DO THEY CALL IT, FARM ROBOT THAT THEY DESIGNED IN THE GARDEN? YES. FARMBOTS. IT WAS PRETTY COOL TO BEING ABLE TO WITNESS THAT. I SUPPORT THESE PROJECTS AND I WANT US TO BE ABLE TO CONTINUE TO EXPAND THEM. AND I HEAR YOU GUYS LOUD AND CLEAR THAT THERE ARE SOME SERIOUS CHALLENGES THAT COMMUNITY MEMBERS DO FACE FROM APPLYING FOR THE FUNDS TO THE LIMITATIONS OF THOSE FUNDS, AND EVEN THE CHALLENGES OF BEING ABLE TO PARTNER WITH THESE INDUSTRIES, LIKE WHAT ARE GREEN JOBS? THAT IS NOT UNDERSTOOD ACROSS THE BOARD AND A ONE TIME FUND IS NOT GOING TO HELP FIX THAT, AND SO I AM LOOKING FORWARD TO THE ASSESSMENT YOU ALL WILL BE DOING. AND SOME OF THE THINGS THAT I HAVE IN MIND OR WANT TO BETTER UNDERSTAND IS HOW THE SOUTH KING COUNTY FUND IS PARTNERING WITH EXISTING STUFF THAT'S HAPPENING IN SOUTH KING COUNTY, RIGHT? HOW IS THE SOUTH KING COUNTY FUND RESPONDING TO THE LOCAL SCHOOLS IN THE AREA? WHAT KIND OF PROGRAMS DO THEY HAVE IN PLACE AND ARE WE AMPLIFYING THAT? ARE WE DUPLICATING OUR EFFORTS RIGHT? MAKING SURE THAT WE ARE HAVING THOSE CONVERSATIONS WITH THOSE LEADERS IN SOUTH KING, EVEN THE NEARBY CITIES? WHAT ARE SOME OF THE LOCAL CITIES AND THE PLANS THAT THEY HAVE IN PLACE AND HOW DOES THE SOUTH KING COUNTY FUND ALIGN WITH THEM? I'M INTERESTED IN THAT AND ALSO I WOULD LOVE TO GO BACK TO THE SCHOOLS A LITTLE BIT, EVEN FIGURING OUT, DOES THE SOUTH KING COUNTY FUND DIRECTLY SUPPORT STUDENTS? RIGHT? ARE THERE OPPORTUNITIES TO DIRECTLY FUND YOUNG KIDS WHO ARE ALREADY INTERESTED IN THIS, WHO HAVE THEIR OWN INTEREST? AND I'M KIND OF



THINKING ABOUT THE FOUNDERS OF KEY TECH LAB, RIGHT? THOSE GUYS WERE INTERESTED IN TECHNOLOGY FROM A REALLY YOUNG AGE AND SOMEONE INVESTED IN THEM TO BE ABLE TO HAVE THAT ORGANIZATION TODAY. AND SO HOW ARE WE CAPTURING THOSE YOUNG KIDS WHO HAVE AN INTEREST IN TECHNOLOGY, WHO HAVE AN INTEREST IN MARITIME, BUT DO NOT HAVE FUNDING OR ARE CONNECTED TO AN ORGANIZATION THAT'S DOING THAT WORK? SO FINDING SOME OF THOSE BRIDGES IS WHAT I HOPE TO SEE HAPPEN THROUGH THIS FUND. AND SO THAT SAID, YEAH, I WHOLEHEARTEDLY SUPPORT WHAT THE WORK THAT YOU ALL ARE DOING AND LOOK FORWARD TO SUPPORTING IT MORE. THANK YOU FOR THE TIME. EXCELLENT. THANK YOU cOMMISSIONER MOHAMED. ANY COMMENTS? GO AHEAD. WE ALL HAVE TO TAKE OUR TIME TO EXPRESS HOW DISAPPOINTED WE ARE WITH THIS PROGRAM. AND IT'S A TREMENDOUS FAILURE TO REACH THE COMMUNITIES AND DO GOOD WORK. IT IS REALLY AN HONOR TO BE ABLE TO HAVE SUCH AN EXAMPLE, SET OF EXAMPLES TO BE ABLE TO STAND BEHIND. AND I THINK AS JC. HARRIS SAID, IT'S IMPORTANT WE TELL THE STORY. I MEAN. PEOPLE WANT TO KNOW WHAT WE'RE DOING AND THERE'S A LOT OF GOOD WORK TO SUPPORT, LIKE THE WORST ORGANIZATION TO TELL ITS OWN STORY. IN A LOT OF WAYS, WE'RE GETTING A LOT BETTER AT IT. BUT YOU FOLKS ARE AMBASSADORS TO TELL THE STORY FIRST HAND. KNOWING WHAT WE'RE ACTUALLY GETTING DONE. SO I REALLY DO APPRECIATE YOU SHARING THAT WITH US RIGHT NOW. AND IT'S NOT LIKE A NICE TO HAVE JUST TO DO IT. YOU REALLY NEED TO UNDERSTAND BECAUSE THAT AGAIN GETS YOU MORE RECRUITS, ALLOWS THE FOLKS TO REALLY APPRECIATE HOW MUCH WE'RE DOING. ONE OF THE THINGS I WAS THINKING ABOUT. IT'S A BAD ANALOGY, BUT IT'S A BAD ANALOGY. IT'S NOT OFF COLOR OR ANYTHING, BUT IT'S THE IDEA THAT IT'S A THOUSAND POINTS OF LIGHT. THIS IS THIS STATEMENT THAT REAGAN OR SOMEBODY WAS LIKE WELL, 1000 POINTS. THE PUGET SOUND PARTNERSHIP HAS BEEN ACCUSED OR CRITICIZED OF BEING THE 1000 POINTS OF LIGHT AND THAT THEY'RE NOT CONNECTED, RIGHT? THAT THERE'S A LOT OF SCATTERED LIGHT. RIGHT. AND FOR ALL THESE FANTASTIC COMMUNITY PROJECTS, THE VALUE ADDED TO BE ABLE TO BE PART OF A BIGGER PLAN TO THE DEGREE TO WHICH WE CAN SHOW HOW THIS ADDS TO NOT ONLY THE COMMUNITY WHOLENESS, BUT TO THE ECOLOGICAL WHOLENESS TOO. AND THERE'S FANTASTIC THINGS LIKE COMMISSIONER HASEGAWA JUST SPOKE TO ABOUT OUR TREE FOREST



TREE STEWARDSHIP PLAN THAT'S GOING TO BE COMING OUT. THIS SORT OF LAYS A LANDSCAPE, SO TO SPEAK. AND SIMILARLY WE PAY FOR THE FORTERRA PLANS FOR THE CITIES SURROUNDING SOUTH KING COUNTY TO BE ABLE TO INFORM THE COMMUNITY YOU DON'T HAVE TO DO THIS. BUT IN FACT THERE ARE THESE PLANS OUT THERE THAT IF YOU CAN SHOW HOW THEY FURTHER THESE BROADER GOALS THAT'S JUST MULTIPLICATIVE BENEFITS THAT I THINK WE HAVE THE PLANS, LET'S USE THEM. AND FOLKS PROBABLY DON'T KNOW THEY EXIST, RIGHT? SO IT'S GOOD FOR EVERYBODY TO UNDERSTAND THERE'S A LARGER ENVELOPE TO LOOK AT. I GOT TO SAY I SAW A SLIDE TEN WARM THE COCKLES OF MY HEART AND THAT THERE ARE FORESTS UNDER THE SEA. THERE WAS SOME INNER CHILD THING GOING ON THERE AND I JUST TO THE DEGREE THAT THERE ARE KELP FORESTS TOO. IT'S VERY NICE AND I WOULD LOVE TO SEE IF THERE'S ANY SORT OF REALLY AQUATIC TYPE PROGRAMS GOING ON. I WOULD ALWAYS BE A SOFTIE FOR THESE SORT OF THINGS, AS YOU MIGHT HAVE GUESSED. AND THEN I THINK I HAD ONE THING. WE HAVE BOTH THE CHALLENGE OF ACTUALLY GETTING THE MONEY TO THE COMMUNITIES AND THEN THE ACCOUNTING, AND A LOT OF THESE VALUES ARE NOT LENDING THEMSELVES TO QUANTIFICATION. AND AS I SAID, I RECOGNIZE FULLY THAT WE'RE PLANTING SEEDS THAT WILL BLOSSOM YEARS FROM NOW. THIS I THINK WILL BE EVEN CHALLENGING WHEN WE DO MULTI YEAR GRANTS AND THINGS LIKE THIS. BUT I THINK THE CHALLENGE IS ON US SOMEWHAT TO THINK ABOUT WAYS IN WHICH WE CAN. SO YOUR INTERNSHIP PROGRAM. FOR EXAMPLE, WE DON'T KNOW HOW MANY MADE IT THROUGH BECAUSE IT PROBABLY TOOK HALF THE TIME JUST TO GET THE GRANT TO THEM ALL RIGHT, BUT THE POINT IS THAT WE CAN SAY HOW MANY PEOPLE ENTERED THE PROGRAM, RIGHT? HOW MANY PEOPLE DID WE REACH AND THEN ANNUALLY WE CAN SAY HOW MANY WE RETAINED, BUT I THINK WE CAN LOOK AT WAYS TO CERTAINLY MAKE IT EASIER FOR FOLKS TO GET THE MONEY AS WELL AS EASIER FOR US TO SHOW SUCCESS AND THEN ALSO THE LESSONS LEARNED THAT ARE ASSOCIATED WITH IT. BUT THANKS AGAIN. MAKE US ALL PROUD. APPRECIATE IT. EXCELLENT. THANK YOU, COMMISSIONER FELLEMAN. JUST REAL QUICKLY, I ALSO WANT TO EXPRESS MY THANKS AND SENTIMENTS OF MY COLLEAGUES. I THINK THIS IS SOME OF THE BEST WORK THAT WE DO HERE AT THE PORT OF SEATTLE. AND I WOULDN'T BE DOING IT JUSTICE IF I DIDN'T GIVE A QUICK SHOUT OUT TO OUR FORMER COLLEAGUE PETER STEINBREUCK. WHO WAS THE ONE WHO REALLY BROUGHT THIS TO THE FOREFRONT AND WAS THE GENESIS FOR THIS. AND SO, PETER,



WHEREVER YOU ARE. YOUR LEGACY IS INTACT

HERE WITH THIS KING COUNTY FUND. THE ONLY COMMENT THAT I'LL MAKE IS THAT I'M REALLY ENCOURAGED, OBVIOUSLY, THIS PROGRAM TOOK A WHILE TO TAKE OFF. AND WE ALL KNOW WHY. WE HAVE SOME CONTRACTING QUESTIONS, WE HAVE SOME LEGAL QUESTIONS. WE DID OUR DUE DILIGENCE, AND OBVIOUSLY WITH THE FIRST QUARTER, WE HAD OUR BUMPS IN THE ROAD, BUT I AM ENCOURAGED TO SEE THAT WE HAVE SOME REPEAT APPLICANTS AND SOME RECIPIENTS FROM OUR FIRST COURT IN OUR SECOND COURT. BUT I ALSO WANTED TO SAY THAT ONE OF THE CRITICISMS THAT A LOT OF GOVERNMENT GRANTS RECEIVE IS THAT IT ALWAYS GOES TO THE SAME PEOPLE, RIGHT? AND THAT THE SMALLER OR THE NEWER COMMUNITY BASED ORGANIZATIONS NEVER REALLY GET A SHOT AT THESE GRANTS. AND SO I AM REALLY ENCOURAGED TO SEE A HEALTHY MIX OF NEW AND ALSO OLDER REPEAT GRANT RECIPIENTS. AND I HOPE THAT WE CAN CONTINUE THAT TREND GOING FORWARD AS WE CONSIDER REAUTHORIZING THIS WITH MORE MONEY. AND SO THANK YOU ALL FOR BEING CONSCIOUS OF THAT. REALLY, I THINK IT'S A TESTAMENT TO THE FACT THAT WE ARE LOOKING AT THIS THROUGH THE LENS OF EQUITY AND THAT WE ARE TRYING TO BE AS FAIR AS POSSIBLE IN HOW WE PROVIDE THESE GRANTS. AND SO THANK YOU. CAN I HAVE ONE MORE SHOT? SURE. I WAS SPEAKING ABOUT OLD. I REPRESENT THAT STATEMENT, AND ONE OF THE BENEFITS OF MY TENURE IS THAT PRECEDING THE SOUTH KING COUNTY FUND WAS THE ACE FUND AND KEY TECH BEING AN INITIAL RECIPIENT OF THAT. AND THAT CREDIT GOES TO JOHN CREIGHTON, WHO WOULD BE WORKING ON GETTING THAT UP FROM THE INITIAL FLIGHT SAFETY CORRIDOR. SO TRYING TO DUST OFF THE HAIR HERE JUST TO SHARE THE LEGACY GOES ON. AND SO THANK YOU VERY MUCH. YES, THANK YOU FOR THAT. SO HEARING NO FURTHER QUESTIONS FOR THIS ITEM. IS THERE A MOTION? AND A SECOND. SO MOVED. SECONDED. YEAH. EXCELLENT. HAVING BEEN MOTIONED AND SECONDED, CLERK HART, PLEASE CALL THE ROLL FOR THE VOTE. COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN YOUR NAME IS CALLED FOR THE VOTE. BEGINNING WITH COMMISSIONER FELLEMAN. AYE. THANK YOU, COMMISSIONER HASEGAWA. AYE. THANK YOU, COMMISSIONER. MOHAMED. AYE. THANK YOU, COMMISSIONER CHO. AYE. THANK YOU, COMMISSIONER CALKINS IS WATCHING SOMEWHERE, I'M SURE. SO WE HAVE FOUR AYES AND ZERO NAYS. EXCELLENT. THE MOTION PASSES. THANK YOU, COMMISSIONERS. ALL RIGHT, CLARK, PLEASE READ THE NEXT ITEM INTO THE RECORD. WE'LL THEN HEAR FROM



EXECUTIVE DIRECTOR METRUCK TO INTRODUCE ITEMS. THANK YOU. THIS IS AGENDA ITEM

TEN D AUTHORIZATION FOR THE EXECUTIVE DIRECTOR TO EXECUTE A PROFESSIONAL SERVICES CONTRACT FOR DESIGN SERVICES AND TO COMPLETE DESIGN OF THE BUILDING 161 E RENOVATION AND SYSTEMS RETROFIT PROJECT AT SEATTLE TACOMA INTERNATIONAL AIRPORT IN THE AMOUNT OF \$2,900,000 AND A TOTAL AUTHORIZATION OF \$3.098.000. COMMISSIONERS BUILT IN 1981, THE AIR CARGO AND MULTIPLE USE FACILITY SUPPORTS MULTIPLE TENANTS AND BRINGS IN ROUGHLY HALF A MILLION DOLLARS IN LEASE REVENUE TO THE PORT PER YEAR. THIS DESIGN AUTHORIZATION WILL HELP RENEW AND RENOVATE THIS AGING FACILITY TO ENSURE THAT WE MEET OUR CENTURY AGENDA OBJECTIVE OF MEETING THE REGION'S INTERNATIONAL TRADE AND CARGO NEEDS IN AN EFFICIENT AND SUSTAINABLE MANNER. PRESENTERS ARE TOM GREEN, MANAGER, AIR CARGO OPERATIONS AND DEVELOPMENT. AND THEN SEAN ANDERSON, CAPITAL PROGRAM LEADER. SO TOM, THANK YOU VERY MUCH. ARE YOU ABLE TO HEAR ME CLEARLY? YES. THANK YOU VERY MUCH. GOOD AFTERNOON COMMISSION VICE PRESIDENT CHO COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK. MY NAME IS TOM GREEN AND I AM THE MANAGER FOR AIR CARGO OPERATIONS AND DEVELOPMENT AT SEATTLE TACOMA INTERNATIONAL AIRPORT, I'M HERE TODAY WITH MY COLLEAGUE SEAN ANDERSON, TO REQUEST AUTHORIZATION FOR THE EXECUTIVE DIRECTOR TO EXECUTE A PROFESSIONAL SERVICES CONTRACT FOR DESIGN SERVICES AND COMPLETE THE DESIGN OF THE BUILDING ONE SIX ONE E RENOVATION AND SYSTEMS RETROFIT PROJECT AT SEATTLE TACOMA INTERNATIONAL AIRPORT. CAN I HAVE THE NEXT SLIDE, PLEASE? SO, BUILDING ONE SIX ONE E IS A COMMERCIAL MULTI USE FACILITY THAT'S LOCATED IN THE AIRPORT'S NORTH AIRFIELD, CARGO AND COMMERCIAL AREA. NEXT SLIDE. THE PORT ON BUILDING ONE SIX ONE E WAS CONSTRUCTED IN 1981 ON A LONG TERM GROUND LEASE AND REVERTED TO PORT **OWNERSHIP IN 2015 AT LEASE EXPIRATION.** IT HAS WAREHOUSE, AUTOSHOP MECHANICAL AND OFFICE SPACE SHARED AMONG MULTIPLE TENANTS, INCLUDING SOUTHWEST AIRLINES CARGO AND MENZIES AVIATION, AND SUPPORTING APPROXIMATELY 45 JOBS NEARLY ALL THE ECONOMIC VALUE HAS BEEN EXTRACTED FROM THIS MORE THAN 40 YEAR OLD BUILDING. AN INVESTMENT IS NEEDED NOW TO PRESERVE AND RESTORE OPERATIONAL INTEGRITY AND CONTINUE TO RECEIVE

THE LEASE HOLD REVENUE OF APPROXIMATELY



\$500.000 ANNUALLY.

MANY OF THE BUILDING 161 E'S SYSTEMS AND INFRASTRUCTURE HAVE EXCEEDED THEIR

LIFE CYCLES AND ARE IN A FAILING AND DEFICIENT CONDITION. IT HAS BECOME VERY COSTLY AND DIFFICULT TO MAINTAIN AND AS WELL TO SATISFY CODE REQUIREMENTS. THIS PROJECT WILL RENOVATE AND RETROFIT BUILDING SYSTEMS TO IMPROVE OPERATIONAL EFFICIENCY AND FACILITY MAINTAINABILITY AT A LOWER COST. ANY CODE DEFICIENCIES WILL BE RECTIFIED AND IMPROVEMENTS WILL BE MADE IN BUILDING EFFICIENCY AND ENERGY USE. A DETAILED SCOPE IS DESCRIBED IN THE MEMO. I'D ALSO LIKE TO CALL OUT, AS NOTED IN THE MEMO, THAT THIS PROJECT IS THE FIRST IN A PROGRAM OF FOUR OR FIVE COMMERCIAL AND CARGO BUILDING CAPITAL RENOVATION PROJECTS FOR AIRFIELD FACILITIES THAT ARE SIMILAR TO THIS ONE. SO I'M NOW GOING TO HAND OVER THE PRESENTATION TO MY COLLEAGUE SEAN ANDERSON FROM THE AIRPORT'S PROJECT MANAGEMENT GROUP TO SPEAK TO THE REMAINING SLIDES. THANK YOU, TOM. GOOD AFTERNOON, COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK. THE NEXT SERIES OF SLIDES ILLUSTRATE MANY OF THE CHALLENGES THAT THE BUILDINGS HAVE, THIS BUILDING HAS, AND THUS SOME OF OUR SCOPE ITEMS THAT WE ARE PROPOSING, INCLUDING NEW HEATING AND COOLING WITH DIGITAL CONTROLS. YOU CAN SEE SOME OF THE EXISTING SYSTEMS IN THESE SLIDES. THE NEXT SLIDE ILLUSTRATES REPLACEMENT OF WINDOWS AND DOORS, AND WE'RE ALSO INCLUDING NEW LED LIGHTING FOR THE INTERIOR OF THE SPACES. ON THE NEXT SLIDE, WE'RE FURTHER VIEWING SOME OF THE OUTDATED SYSTEMS. WE'LL ALSO BE INCLUDING FIRE PROTECTION UPGRADES. WHICH INCLUDES FIRE ALARM AND FIRE SPRINKLER IMPROVEMENTS, INCLUDING THE WATER SUPPLY FOR THE FIRE SPRINKLER SYSTEM WHEN ALSO EMERGENCY LIGHTING AND EXIT SIGNAGE. THE NEXT SLIDE ILLUSTRATES AS WELL A NEED TO UPDATE THE RESTROOMS WITHIN THE FACILITY. AND PART OF WHAT I WANTED TO HIGHLIGHT IS THAT WE WILL BE HIRING A DESIGNER WITH THIS AUTHORIZATION THAT WILL HAVE SCOPE SUFFICIENT TO COMPLETE THE DESIGN FOR THE TOTAL OF FIVE PROJECTS THAT TOM MENTIONED EARLIER. ALTHOUGH WE ARE ONLY SEEKING DESIGN AUTHORIZATION FOR THIS PROJECT TODAY, MOVING TO THE NEXT SLIDE, WE CAN SHOW YOU THE PROJECT BUDGET, OUR COST ESTIMATE, THE \$13.9 MILLION TOTAL, AND THEN WHAT WE ARE REQUESTING TODAY, THE \$2.9 MILLION. OUR FOLLOWING SLIDE, WE CAN ILLUSTRATE



OUR PROJECT BUDGET PARDON ME. OUR PROJECT SCHEDULE, AND WE ARE PLANNING TO START DESIGN NEXT YEAR IN 2023, AND THEN FINISH CONSTRUCTION OF THE PROJECT IN 2025. THE FOLLOWING NEXT SLIDE SHOWS WHAT WE CALL OUR CONE OF CERTAINTY, JUST REALLY ILLUSTRATING THE RANGE OF OUR COST ESTIMATE WITH 30% OVER TO 20% UNDER, AND THAT NARROWS, OF COURSE, AS WE PROCEED THROUGH DESIGN. ON THE NEXT SLIDE, WE'RE IN REVIEWING PROJECT RISKS WE CAN SEE RISKS WE SEE TODAY INCLUDE THE NEED FOR CONSTRUCTION WHILE THE BUILDING REMAINS OCCUPIED. WE WERE ANTICIPATING SOME RESOURCE AND SUPPLY CHAIN CHALLENGES. WHAT CAN WE DO ABOUT THAT? AS WELL AS DATA CONNECTIVITY TO THE PASSENGER TERMINAL. AND WITH THIS SLIDE, THIS CONCLUDES OUR PRESENTATION THIS AFTERNOON, AND WE REQUEST AUTHORIZATION OF ITEM TEN B. EXCELLENT. THANK YOU, SEAN AND TOM, FOR YOUR PRESENTATION. I WILL ENTERTAIN QUESTIONS OR COMMENTS REGARDING THIS MATTER. OKAY, GO AHEAD. COMMISSIONER FELLEMAN. DO YOU WANT TO PUT A MOTION ON THE FLOOR FOR THE DISCUSSION, OR DO WE JUST START? I'LL TAKE QUESTIONS FIRST, AND THEN I'LL ASK FOR A MOTION. I DON'T KNOW WHO MADE THAT, IT'S ALL VIRTUAL, ALL RIGHT, IT'S ALL STARE. THANK YOU FOR THAT PRESENTATION. AND IT STRIKES ME, WHILE THIS IS A SUBSTANTIAL AMOUNT OF MONEY, IT'S NOT ONE OF THE BIGGER PROJECTS WE HAVE. SO I DIDN'T SEE THE LITTLE GREEN LEAF THAT WE ALWAYS GO THROUGH TO SEE WHAT'S THE ENERGY OR GHG REDUCTION EFFORTS THAT WE CAN ACHIEVE IN THIS PROJECT. BUT IT SEEMS LIKE A PROJECT LIKE THIS. YOU CAN'T HELP BUT ACHIEVE GHG BENEFITS. AND SO I'M JUST WONDERING, COULD YOU TRY TO ENUMERATE IT? IT SEEMS TO ME THAT THIS IS A LEAKY SIEVE OF A BUILDING WITH INCANDESCENT LIGHTS AND OLD HVAC. YOU GUYS JUST DOING NORMAL MODERN EQUIPMENT. YOU'LL MAKE US PROUD. IF YOU COULD TRY TO ACCOUNT FOR IT, I THINK IT WOULD BE TO ALL OF OUR BENEFIT. ANYWAY. THE ONLY OTHER THING IS WE DON'T TALK ABOUT WHAT THE REVENUE THIS BUILDING GENERATES, RIGHT? SO IT'S WHATEVER, FIVE YEAR PROJECT, A THREE YEAR PROJECT THAT COSTS \$14 MILLION, BUT WHAT KIND OF RENT DO WE COLLECT? SO I'M HAPPY TO TAKE A CRACK AT EACH ONE OF THOSE QUESTIONS, AND I THINK I CAN ANSWER THE SECOND ONE VERY EASILY. THE REVENUE IS APPROXIMATELY IT'S ABOUT \$507,000 ANNUALLY CURRENTLY.



AND THAT'S A SPACE REVENUE FROM MULTIPLE

TENANTS FROM SOUTHWEST, FROM MENZIES AND SOME OF THE OTHER USERS OF OFFICE SPACE. AND SO THOSE REVENUE NUMBERS, OF COURSE, LEASE REVENUE STREAM IS EXPECTED TO RISE OVER TIME. BUT THIS PROJECT WAS DESIGNED WITH FINANCIAL SUSTAINABILITY IN MIND. AND SO LOOKING AT THAT REVENUE SOURCE AND FUTURE REVENUE SOURCES TO BE ABLE TO AFFORD THE INVESTMENT THAT WE'RE PUTTING INTO THIS BUILDING OVER THE LONG TERM. IN TERMS OF YOUR FIRST QUESTION, COMMISSIONER, I THINK YOU'RE ABSOLUTELY RIGHT. THIS IS A PRETTY LOW HANGING FRUIT FROM AN ENVIRONMENTAL AND A GREENHOUSE GAS AND AN ENERGY USE AND EFFICIENCY PERSPECTIVE. WE HAD A STUDY DONE IN 2019, A PRELIMINARY ENGINEERING ANALYSIS ON COMMERCIAL BUILDING EFFICIENCY, BUILDINGS LIKE THIS AND OTHERS IN ITS NEIGHBORHOOD. AND THE **RESULTS FROM A BUILDING LIKE THIS ARE** JUST SHOCKINGLY LOW. AND SO EVERYTHING FROM REPLACING THE LIGHTING, REPLACING THE HVAC SYSTEMS, THE HEATING VENTILATING, AIR CONDITIONING SYSTEMS, AS WELL AS REPLACING SINGLE PANE WINDOWS, THINGS LIKE LEAKY SKYLIGHTS. REPLACING DOORS, ALL OF THESE ARE DESIGNED WITH HIGHER EFFICIENCY AND LOWER ENERGY USE IN MIND. I JUST WANT YOU TO GET CREDIT FOR IT. SO IF YOU CAN TRY TO ESTIMATE IT, IT WOULD JUST BE ONE OF THOSE THINGS THAT THE PORT, AGAIN, DOES A LOT OF GOOD THINGS THAT SHOULD JUST BE ABLE TO TAKE CREDIT FOR IT. I THINK THAT THERE ARE A COUPLE OF CHOICES THAT WE'RE LOOKING AT. IS WE GO INTO THE DESIGN PHASE. AND I THINK ULTIMATELY THE CHOICES THAT WE MAKE THERE IN THE DESIGN PHASE ARE GOING TO HAVE AN IMPACT ON THE ENVIRONMENTAL SCORES THAT WE GET BACK. I'D BE VERY HAPPY TO COME BACK IN THE FUTURE AND REPORT ON THOSE NUMBERS SPECIFICALLY. I DON'T KNOW IF THERE'S ANYONE, ANY OF MY COLLEAGUES, FOR EXAMPLE, FROM ENVIRONMENTAL THAT WANT TO WEIGH IN. UNFORTUNATELY, I DON'T HAVE SPECIFICS ON HAND TODAY TO GET CREDIT FOR. I'D LOVE TO HAVE THAT, BUT WE CAN PROMISE TO BRING THOSE BACK WHEN WE DO, THROUGH THE PROCESS OF DESIGN, ARRIVE ON THIS SPECIFIC BITS OF TECHNOLOGY AND INFRASTRUCTURE THAT WILL BE RETROFITTING. THAT'S EXACTLY WHAT I WAS HOPING. THANKS SO MUCH. ANY OTHER QUESTIONS OR COMMENTS ON THIS PROJECT? I HAVE A FEW QUESTIONS FOR YOU GUYS. I'M WONDERING JUST FROM A MORE PORT POLICY PERSPECTIVE WHEN IT COMES TO PROJECTS LIKE THIS, WHY DON'T WE JUST GIVE OUR TENANTS A TIA ALLOWANCE?



WE HAVE DONE THAT APPROACH IN THE PAST.

AND IT WORKS PARTICULARLY WELL WHEN A PARTICULAR TENANT IS LEASING THE ENTIRE BUILDING. THIS BUILDING IS A MULTI USER BUILDING. SO THERE'S COMMON AREAS AS WELL IN ADDITION TO THIS, SPECIFICALLY SOLD AREAS THAT INDIVIDUAL TENANTS ARE RESPONSIBLE FOR. SO IT IS MORE DIFFICULT IN A SITUATION LIKE THIS TO TRY TO DO THE BUILDING RENOVATION THROUGH TIS. OKAY. AND THEN THE SECOND QUESTION I HAD WAS REGARDING COST RECOVERY. I WOULD IMAGINE THAT SINCE THE BUILDING IS IN SUCH A DILAPIDATED STATE, THE RENT THAT WE COLLECT, THE PRICE PER SQUARE FOOT IS PROBABLY MAYBE BELOW MARKET. IF I'M DOING MATH RIGHT, WE'RE COLLECTING AROUND \$20 PIER SQUARE FOOT. IS THERE AN EXPECTATION THAT ONCE THESE RENOVATIONS ARE DONE THAT WE WILL BE RAISING THE COST PER SQUARE FOOT ON THIS RENT? AND WHAT IS THE TIMELINE FOR THAT? ARE WE GOING TO WAIT UNTIL THE CURRENT LEASES EXPIRE AND WE RENEW, OR IS THAT GOING TO KICK IN RIGHT AWAY? YES. THE EXISTING LEASEHOLD ARRANGEMENTS THAT WE HAVE IN PLACE. THEY DO HAVE COMPONENTS WITHIN THOSE EXISTING LEASES THAT BOTH RAISE RENTAL RATES AND LEASEHOLD INCOME OVER TIME, SUCH AS ASSOCIATED WITH CHANGES IN THE CONSUMER PRICE INDEX CPI. WE ALSO HAVE A FIVE YEAR CYCLE WHERE THESE BUILDINGS ARE APPRAISED AND REAPPRAISED, AND THROUGH THAT PROCESS AS WELL, THAT CAN SUPPORT A CHANGE, AN INCREASE IN LEASE REVENUES. YOUR CALCULATIONS THERE IN TERMS OF LEASE COST PER SQUARE FOOT, IT'S CERTAINLY NOT THE HIGHEST THAT WE SEE OUT THERE ON THE AIRFIELD, AND IT IS IN KEEPING WITH A FAIRLY DILAPIDATED CONDITION OF THIS BUILDING AS WE MODELED THIS INVESTMENT AND RETROFIT FINANCIALLY. AND I WANT TO THANK MY COLLEAGUES IN AVIATION, FINANCE AND BUDGET FOR SOME VERY SOPHISTICATED FINANCIAL MODELING THAT ALLOWED US TO HONE IN ON THE AMOUNT THAT WE CAN AFFORD TO INVEST IN THIS BUILDING. THROUGH THAT MODELING, WE DID PUT IN SOME RANGES OF INCREASES TO LEASEHOLD REVENUE THAT WE THINK WE'LL BE ABLE TO ACHIEVE ONCE THE BUILDING IS IN A BETTER CONDITION. SO THAT'S A FORWARD LOOKING APPROACH TO INCREASES IN THE LEASE REVENUE THAT'S CONTEMPLATED IN OUR ANALYSIS SO FAR. OKAY, I APPRECIATE THAT RESPONSE. THE REASON I ASK IS BECAUSE, AGAIN. THE NAPKIN MATH IS \$14 MILLION OVER 26,000 SQUARE FOOT FACILITY. WE'RE INVESTING ALMOST \$530



A SQUARE FOOT, SEEMS LIKE A LOT, SO I JUST WANT TO MAKE SURE THERE'S A PLAN IN PLACE FOR US TO AT LEAST RECOVER PART OF THAT COST. ANY OTHER QUESTIONS OR COMMENTS? NO? ALL RIGHT, SO I WILL ENTERTAIN A MOTION AND A SECOND TO APPROVE THIS ITEM. DON'T RUSH. [LAUGHTER] SO MOVED, SECOND, ALL RIGHT, THE MOTION HAS BEEN MADE. AND SECONDED. CLARK, PLEASE CALL THE ROLL. THANK YOU. BEGINNING WITH COMMISSIONER FELLEMAN. YAY. THANK YOU. COMMISSIONER HASEGAWA. AYE. THANK YOU. COMMISSIONER MOHAMED. AYE.THANK YOU. COMMISSIONER CHO. AYE. THANK YOU. FOUR AYES ZERO NAYS FOR THIS ITEM. EXCELLENT. THE MOTION PASSES. THANK YOU ALL FOR YOUR PRESENTATION. ALL RIGHT, THANK YOU VERY MUCH. THANK YOU. WE HAVE NO PRESENTATIONS OR STAFF REPORTS TODAY, SO THAT CONCLUDES OUR SCHEDULED BUSINESS ITEMS. ARE THERE ANY CLOSING COMMENTS AT THIS TIME OR MOTIONS RELATED TO COMMITTEE REFERRALS FROM COMMISSIONER? I THOUGHT OF SOMETHING AND THEN I QUICKLY PUT IT AWAY. I DO WANT TO WEIGH IN ON THE ACKNOWLEDGEMENT OF 911. BEING A NEW YORKER FROM ORIGINAL, GOING BACK THERE AND SEEING THE ABSENCE IS A TREMENDOUS THING. I HAVE THIS GREAT PICTURE OF ME AND MY FAMILY AND THE STATUE OF LIBERTY WITH IT IN THE BACKGROUND. IT'S SORT OF LIKE PART OF WHO I AM. SO IT WAS REALLY GOOD TO BE AT THE 20TH ANNIVERSARY EVENT AND TO SEE OUR FIREFIGHTERS AND FOLKS ACKNOWLEDGE THAT. SO I'M REALLY GLAD THAT THE PORT TAKES THIS TIME AS WELL, AND IT WILL BE FOREVER IMPORTANT. THE FACT THAT WE HAVE A TNC BATHROOM ISSUE I DON'T KNOW HOW LONG I'VE HAD BATHROOM ISSUES ALMOST THROUGHOUT MY TENURE AT THE PORT HAS NOTHING TO DO WITH MY CONSTITUTION, BUT IT'S IMPORTANT THAT WE GET IT RIGHT. AND I DIDN'T KNOW WHETHER WHAT WE DID FOR THE TAXIS WAS LOOKED AT AS ADEQUATE OR DESIRABLE. WE DO HAVE FOOT WASHING FACILITIES. THERE IS A SPACE FOR PRAYER. I THINK THEY PUT A PING PONG TABLE IN FOR A LITTLE WHILE. BUT I'M JUST WONDERING WHETHER, AS A COST ESTIMATE ENVELOPE, IS THAT SOMETHING THAT WE'RE LOOKING TOWARDS? RIGHT. SO THAT'S A GOOD THING, RIGHT? SO WE GOT THAT RIGHT. ONE OF THESE. I WAS INTERESTING TO HEAR THAT OUR GUEST MOORAGE AT SHILSHOLE HAS BEEN 100% SINCE JUNE OR JULY. THIS IS NEW BECAUSE I'VE ASKED ABOUT WE CAN MAKE MORE REVENUE ON A MARINA IF YOU CAN. BASICALLY, PEOPLE WHO GO OFF



FOR THE SUMMER. THEIR SLIP IS OPEN. SO THEY CAN SUBLEASE THEIR SLIP. SO IF WE HAVE THE DEMAND FOR MORE SPACE, I THINK THE PORT OF EDMUNDS OR EVERETT DOES THIS. IT'S A LITTLE BIT OF AN ACCOUNTING TRICK, BUT RESIDENTS CAN MAKE MONEY BACK AND THE PORT CAN MAKE MONEY BACK. SO IF WE'RE AT CAPACITY, IT'S SOMETHING I'D LIKE US TO REVISIT. AND I JUST WANT TO THANK COMMISSIONER CHO FOR HIS LEADERSHIP AND PULLING OFF THIS SBA EVENT FOR KOREAN EXPORTS. AND IT'S A REAL HONOR TO BE THERE. AND QUITE THE EXALTED CROWD, I MUST SAY THAT. WE HAD FORMER AMBASSADOR LOCK, GOVERNOR LOCKE, AND WE HAD A CONGRESSWOMAN JAYAPAL, AND WE HAD DOW CONSTANTINE, AND WAS REALLY QUITE THE CAST OF CHARACTERS. SO ANYWAY, I DO APPRECIATE THAT VERY MUCH. AND THAT'S ALL I GOT. I'D BE REMISS, AND I APOLOGIZE, COMMISSIONER FELLEMAN, THAT WHEN I CALLED OUT ALL THE DIGNITARIES THAT EVENING, I DID FORGET YOU SO I APOLOGIZE FOR THAT. EVERYONE KNEW YOU WERE THERE, SO DON'T THINK THAT YOU WERE FORGOTTEN THERE. I ALSO WANTED TO GIVE A SHOUT OUT TO THE PORT STAFF WHO PUT THAT SOUTH KOREA EXPORT EVENT TOGETHER. IN PARTICULAR, MY SPECIAL ADVISER TAYLOR MSKI, WHO REALLY PUT IN A LOT OF LEGWORK, AS WELL AS OUR COMM STAFF, KATHY ROGER, AND EVERYONE ELSE WHO REALLY PUSHED THAT. WE HAD NOT ONLY THE SP ADMINISTER GUZMAN, BUT ALSO WE HAD THE AMBASSADOR OF SOUTH KOREA. NO RELATION. WE CONFIRMED THAT. BUT BEFORE WE ADJOURN, I ALSO WANTED TO TAKE A SECOND TO THANK PORT FACILITIES TEAM AND ENGINEERS, AS WELL AS OUR CONTRACTORS, TEMPEST TECHNOLOGIES, AND EVERYONE WHO ELSE WORKED ON THE PROJECT TO RENOVATE THIS ROOM HERE. YOU MAY HAVE NOTICED THAT WE HAVE A NICE NEW BIG SCREEN BEHIND US. OUR AV SYSTEMS HAVE BEEN UPGRADED, AND I WOULD JUST WANT TO TAKE A MOMENT TO THANK THEM FOR THEIR EFFORTS IN THIS UPGRADE. I THINK THAT PEOPLE DON'T REALIZE OFTEN HOW IMPORTANT THAT IS, GIVEN THE LEVEL OF TRANSPARENCY AND ACCESS WE WANT TO PROVIDE TO THE PUBLIC, TO THESE PUBLIC MEETINGS. THESE UPGRADES ALL CONTRIBUTE TO THAT. AND SO THANK YOU TO THE CLERK'S OFFICE, MICHELLE, AS WELL AS ALL OF THOSE WHO REPLACED THE OLD UNSUPPORTED SOFTWARE SYSTEM. THANK YOU. WITH THAT, I WILL TURN IT OVER. EXECUTIVE DIRECTOR METRUCK, DO YOU HAVE ANY CLOSING COMMENTS FOR US TODAY? THANKS, VICE PRESIDENT CHO, FOR MENTIONING THAT, BECAUSE IT MAKES A DIFFERENCE FOR ALL OF US IN THE AUDIENCE TO SEE THAT, AND IT REALLY DOES MAKE A DIFFERENCE. LET ME ADD MY THANKS



TO ALL THAT WHOLE TEAM THAT DID THAT. GREAT CLERK HART FOR DOING THAT. COMMISSIONER MOHAMED HAS ONE FINAL COMMENT BEFORE WE PART. YEAH, I JUST WANT TO ECHO THE SENTIMENTS THAT FOLKS HAVE EXPRESSED AROUND 911 AND ALSO COMMIT TO NEVER FORGETTING THAT DAY. I WANT TO AGAIN GIVE MY DEEPEST CONDOLENCES TO THE FAMILIES WHO LOST THEIR LOVED ONES AROUND THAT TIME. I ALSO WANT TO ACKNOWLEDGE HOW THAT WAS A CHANGING MOMENT FOR SO MANY MUSLIM AMERICANS AND SIKH AMERICANS IN THIS COUNTRY. AND SO AROUND THIS TIME OF THE YEAR, SO MANY OF US GRIEVE TOGETHER. AND THERE'S AN INSPIRING QUOTE THAT I ALWAYS KEEP FRONT AND CENTER AROUND THIS TIME. DARKNESS CANNOT DRIVE OUT DARKNESS. ONLY LIGHT CAN DO THAT. HATE CANNOT DRIVE OUT HATE. ONLY LOVE CAN DO THAT. AND THAT QUOTE IS FROM MARTIN LUTHER KING, AND OUR COUNTY IS NAMED AFTER HIM AND SO WE'LL NEVER FORGET. THANK YOU SO MUCH, COMMISSIONER MOHAMED. ALL RIGHT, HEARING NO FURTHER COMMENTS AND HAVING FURTHER NO BUSINESS, IF THERE'S NO OBJECTION, WE ARE ADJOURNED AT 2:26. THANK YOU.